MEETING OF THE BOARD OF TRUSTEES APPALACHIAN STATE UNIVERSITY END ZONE FACILITY

Grandview Ballroom Friday, March 14, 2025 10:00 a.m.

AGENDA

1.	Call to Order Chair Mark E. Ricks	ACTION
2.	Roll Call & Recognition of Visitors Chair Mark E. Ricks	ACTION
3.	Approval of Absences Chair Mark E. Ricks	ACTION
4.	Closed Session	ACTION
5.	Reconvene in Open Session	ACTION
6.	Remarks from Chancellor Heather Norris	INFORMATION
, 7.	Report from Academic Affairs Committee Chair Fairley Bell Cook	ACTION
8.	Report from Athletics Committee Chair J. Jeffries Chesson	ACTION
9.	Report from Audit, Risk & Compliance Committee Chair Steven D. Wyatt	ACTION
10.	Report from Finance and Operations Committee Chair James E. Harris	ACTION
11.	Report from Student Affairs Committee Chair James K. Reaves	ACTION
12.	Consent Agenda Chair Mark E. Ricks	ACTION

Meeting Minutes 12.6.24, 12.7.24 & 2.21.25 Institutional Compliance & Ethics Program Plan – EXHIBIT C-1 Internal Audit Charter – EXHIBIT C-2 FY 2026 All Funds Budget - EXHIBIT D-1

Capital Projects Approval – EXHIBIT D-2

- a. Fermentation Sciences Renovation \$150K
- b. Campus Parking and Paving 2025 \$250K
- c. Parking Deck Maintenance 2025 \$250K
- d. Student Rec Center Lighting Controls Upgrade \$300K
- e. Kidd Brewer Stadium Miller Hill Upgrade \$349K
- f. Wey Hall Steam Vault Replacement-\$500K
- g. Appalachian House Private Residence \$500K
- h. NRLP Oak Grove Substation Repairs \$748K
- i. Baseball Hitting and Pitching Practice Facility \$749K
- j. Peacock Addition Increase in Authority \$3.5M

Phase IV Student Housing Project – EXHIBIT D-3

13. Remarks from SGA President Kathryn Long

INFORMATION

14. Adjournment Chair Mark E. Ricks **ACTION**

MOTION TO CONVENE IN CLOSED SESSION

I MOVE THAT THE BOARD CONVENE IN CLOSED SESSION TO:

1.	X pursuant to North Carolina General Statutes section 126-22.
	pursuant to Title of the United States Code, section or
	pursuant to [applicable law or regulation] in accordance with
	N.C.G.S § 143-318.11(a)(1).
	3 2 10 0 2012 (4)(2)
2.	X prevent the premature disclosure of an honorary degree, scholarship, prize, or similar
	award in accordance with N.C.G.S § 143-318.11(a)(2).
3.	X consult with our attorney
	to preserve the attorney-client privilege
	to consider and give instructions to our attorney concerning the handling or
	settlement of a claim, judicial action, mediation, arbitration, or administrative procedure
	in accordance with N.C.G.S. § 143-318.11(a)(3).
A	W T C L C L C L L C
4.	X discuss matters relating to the location or expansion of industries or other businesses
	in the area served by this Board in accordance with N.C.G.S § 143-318.11(a)(4).
5.	establish or instruct the staff or an agent concerning the position to be taken by or on
٥.	behalf of this Board in negotiating the price and other material terms of a contract or
	proposed contract for the acquisition of real property by purchase, option, exchange, or lease
	in accordance with N.C.G.S § 143-318.11(a)(5).
	3 - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 1
6.	establish or instruct the staff or an agent concerning the position to be taken by or on
	behalf of this Board in negotiating the amount of compensation and other material terms of
	an employment contract or proposed employment contract in accordance with N.C.G.S §
	143-318.11(a)(5).
7.	X consider the qualifications, competence, performance, character, fitness, conditions of
	appointment, or conditions of initial employment of an individual public officer or employee
	or prospective public officer or employee in accordance with N.C.G.S § 143-318.11(a)(6).
8.	hear or investigate a complaint, charge, or grievance by or against an individual public
ο.	officer or employee in accordance with N.C.G.S § 143-318.11(a)(6).
	of the of employee in accordance with $14.0.0.5 \text{ g}$ $1+3-310.11(a)(0)$.
9.	plan, conduct, or hear reports concerning investigations of alleged criminal conduct in
•	accordance with N.C.G.S § 143-318.11(a)(7).
	(a)(/)
10.	discuss and take action regarding plans to protect public safety as it relates to existing
	potential terrorist activity and to receive briefings by staff members, legal counsel, or law
-	Forcement or emergency service officials concerning actions taken or to be taken to respond to
	th activity in accordance with N.C.G.S §
Duc	in activity in accordance with the cold g

APPENDIX A

MEETING OF THE ACADEMIC AFFAIRS COMMITTEE APPALACHIAN STATE UNIVERSITY BOARD OF TRUSTEES

Thursday, March 13, 2025 11:00 a.m. Meeting Room A End Zone Facility

AGENDA

I.	Call to Order	ACTION
2.	Review and Approval of Minutes	ACTION
3.	Presentation by Sue Polanka, Dean of Libraries	INFORMATION
4.	Convene in Closed Session	ACTION
5.	Promotion and Tenure	ACTION
6.	Peer Group – Acting Provost Specht	INFORMATION

MOTION TO CONVENE IN CLOSED SESSION

I MOVE THAT THE BOARD CONVENE IN CLOSED SESSION TO:

1.	<u>X</u> pursuant to North Carolina General Statutes section 126-22. pursuant to Title of the United States Code, section or
	pursuant to Title of the United States Code, section or pursuant to [applicable law or regulation] in accordance with N.C.G.S § 143-318.11(a)(1).
2.	X prevent the premature disclosure of an honorary degree, scholarship, prize, or similar award in accordance with N.C.G.S § 143-318.11(a)(2).
3.	_consult with our attorney _ to preserve the attorney-client privilege to consider and give instructions to our attorney concerning the handling or settlement of a claim, judicial action, mediation, arbitration, or administrative procedure in accordance with N.C.G.S. § 143-318.11(a)(3).
4.	discuss matters relating to the location or expansion of industries or other businesses in the area served by this Board in accordance with N.C.G.S § 143-318.11(a)(4).
5.	establish or instruct the staff or an agent concerning the position to be taken by or on behalf of this Board in negotiating the price and other material terms of a contract or proposed contract for the acquisition of real property by purchase, option, exchange, or lease in accordance with N.C.G.S § 143-318.11(a)(5).
6.	establish or instruct the staff or an agent concerning the position to be taken by or on behalf of this Board in negotiating the amount of compensation and other material terms of an employment contract or proposed employment contract in accordance with N.C.G.S § 143-318.11(a)(5).
7.	X consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee in accordance with N.C.G.S § 143-318.11(a)(6).
8.	hear or investigate a complaint, charge, or grievance by or against an individual public officer or employee in accordance with N.C.G.S § 143-318.11(a)(6).
9.	plan, conduct, or hear reports concerning investigations of alleged criminal conduct in accordance with N.C.G.S § 143-318.11(a)(7).
or j enf	discuss and take action regarding plans to protect public safety as it relates to existing potential terrorist activity and to receive briefings by staff members, legal counsel, or law forcement or emergency service officials concerning actions taken or to be taken to respond to the activity in accordance with N.C.G.S §

MEETING OF THE ATHLETICS COMMITTEE APPALACHIAN STATE UNIVERSITY BOARD OF TRUSTEES

Thursday, March 13, 2025 10:00-11:00 a.m. Meeting Room A End Zone Facility, Campus

AGENDA

1.	Call to Order in Open Session	ACTION
2.	Approval of Minutes	ACTION
3.	University of North Carolina Intercollegiate Athletics Survey	INFORMATION
4.	Comments from Director of Athletics Doug Gillin	INFORMATION
5. ₁	Closed Session	ACTION
6.	Reconvene in Open Session	ACTION
7.	Adjournment	ACTION

MOTION TO CONVENE IN CLOSED SESSION

I MOVE THAT THE BOARD CONVENE IN CLOSED SESSION TO:

1.	 x prevent the disclosure of privileged or confidential information x pursuant to North Carolina General Statutes section 126-22.
	pursuant to Title of the United States Code, section pursuant to [applicable law or regulation] in accordance with
	N.C.G.S § 143-318.11(a)(1).
2.	prevent the premature disclosure of an honorary degree, scholarship, prize, or similar award in accordance with N.C.G.S § 143-318.11(a)(2).
3.	_consult with our attorney _ to preserve the attorney-client privilege to consider and give instructions to our attorney concerning the handling or settlement of a claim, judicial action, mediation, arbitration, or administrative procedure in accordance with N.C.G.S. § 143-318.11(a)(3).
4.	discuss matters relating to the location or expansion of industries or other businesses in the area served by this Board in accordance with N.C.G.S § 143-318.11(a)(4).
5.	establish or instruct the staff or an agent concerning the position to be taken by or on behalf of this Board in negotiating the price and other material terms of a contract or proposed contract for the acquisition of real property by purchase, option, exchange, or lease in accordance with N.C.G.S § 143-318.11(a)(5).
6.	establish or instruct the staff or an agent concerning the position to be taken by or on behalf of this Board in negotiating the amount of compensation and other material terms of an employment contract or proposed employment contract in accordance with N.C.G.S § 143-318.11(a)(5).
7.	X consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee in accordance with N.C.G.S § 143-318.11(a)(6).
8.	hear or investigate a complaint, charge, or grievance by or against an individual public officer or employee in accordance with N.C.G.S § 143-318.11(a)(6).
9.	plan, conduct, or hear reports concerning investigations of alleged criminal conduct in accordance with N.C.G.S § 143-318.11(a)(7).
or j enf	discuss and take action regarding plans to protect public safety as it relates to existing potential terrorist activity and to receive briefings by staff members, legal counsel, or law forcement or emergency service officials concerning actions taken or to be taken to respond to the activity in accordance with N.C.G.S §

MEETING OF THE AUDIT, RISK, AND COMPLIANCE COMMITTEE APPALACHIAN STATE UNIVERSITY BOARD OF TRUSTEES

Thursday, March 13, 2025 9:00 a.m. Meeting Room A End Zone Facility

AGENDA

1.	Call to Order	
2.	Approval of Minutes	ACTION
3.	Presentation of the FY 2024 Financial Statement Audit Report - Ms. Robin Davis, Assistant State Auditor - Audit Manager, Office of the State Auditor	INFORMATION
4.	Institutional Compliance and Ethics Program Plan – Exhibit C-1 Mr. Brad Boswell, Chief Compliance and Ethics Officer	ACTION
5.	Internal Audit Charter – Exhibit C-2 Mrs. Kristi Gragg, Interim Chief Audit Officer	ACTION
6.	Summary of FY '25 Audit Plan and Recent Internal Audit Activity Update	INFORMATION
7.	Summary of External Audits Completed and In-Progress	INFORMATION
8.	Other OIA Updates	INFORMATION
9.	IT Update Mr. Keith Werner, Chief Information Officer	INFORMATION
10.	Adjournment	ACTION



DIVISION OF INSTITUTIONAL INTEGRITY Compliance and Ethics

Institutional Compliance and Ethics Program Plan

(Adopted xxx xx, 20xx; Last updated February 20, 2025)

Introduction

Appalachian State University ("University") is committed to operating in a manner that embraces the highest ethical standards and complies with applicable laws, regulations, and policies. Because the University engages in a broad range of activities, the number and scope of applicable compliance requirements is vast. The ultimate goal of the Compliance and Ethics Program ("Program") is to enhance compliance consciousness in the campus community by helping University faculty, staff, and other community members perform their roles and responsibilities to the best of their ability and with the highest level of integrity. The Program is an enterprise-wide commitment that requires contributions from everyone to ensure its success.

The Program is designed to operationalize the requirements for effective compliance and ethics programs as established by <u>U.S. Federal Sentencing Guidelines for Organizations</u>. Specifically, the Program is organized around the seven elements of an effective compliance and ethics program: (1) governance and high-level oversight; (2) policies and standards of conduct; (3) communication and reporting; (4) training and education; (5) risk identification and monitoring; (6) response and prevention; and (7) enforcing standards. This Compliance and Ethics Program Plan ("Plan") describes the core functions of the Program in relation to the seven elements and identifies key Program roles and responsibilities.

This Plan is intended to be a living document capable of keeping pace with the implementation of an effective compliance and ethics program, the University's mission, goals, and strategic initiatives, and the continually evolving regulatory landscape. Program staff will periodically review the Plan and make appropriate changes and improvements as deemed necessary. The Chief Compliance and Ethics Office ("CCEO") shall serve as the steward for the Plan and any of its revisions, which will be reviewed periodically by the Risk Review Board.

1. Governance and High-Level Oversight

The Program, driven by the Senior Leadership, emphasizes the University's commitment to integrity, a culture of compliance, and the promotion of the highest ethical standards for all employees. Two organizational groups, the Risk Review Board and Compliance Partners Working Group, will provide leadership and oversight of the Program. Together these groups provide sufficient supervision of the Program and establish a body of compliance, ethics, and risk knowledge. The Program primarily originates out of the Division of Institutional Integrity, which helps to facilitate compliance activities and initiatives for the entire University.

Board of Trustees Audit, Risk, and Compliance Committee

Governing oversight and accountability for the Program are established through the Board of Trustees' Audit, Risk, and Compliance Committee. This Committee provides advice and recommends actions to establish the overall University tone for the Program, including quality reporting, sound business risk practices, ethical behavior, establishing risk tolerance, and facilitating a compliant and ethical culture.

Chancellor, Senior Leadership, and General Counsel & Director of Institutional Integrity

The Chancellor serves as the administrative and executive head of the institution and exercises complete executive authority of the University. The Chancellor will be knowledgeable about the Program and shall exercise oversight with respect to its implementation and effectiveness. Senior Leadership, including the Chancellor, Vice Chancellors, and Chancellor's cabinet, promotes excellence in the University's efforts to comply with its legal, regulatory, and ethical standards. Senior Leadership will ensure compliance functions within their scope have adequate resources and meaningfully participate in the Program; and foster a culture of compliance and ethical conduct within their area of supervision.

The General Counsel & Director of Institutional Integrity provides administrative oversight to the CCEO and is responsible for ensuring the Office of Compliance and Ethics has the independence, resources, and appropriate authority necessary to administer the Program.

Chief Compliance and Ethics Officer and Office of Compliance and Ethics

The CCEO is responsible for managing and coordinating the Program. The CCEO reports administratively to the General Counsel & Director of Institutional Integrity. The CCEO should have appropriate access to all resources necessary to carry out the Program. The CCEO shall keep the Chancellor and the Board of Trustees Audit, Risk, and Compliance Committee updated on the Program. The CCEO's responsibilities include the following:

- maintain a professional staff with sufficient size, knowledge, skills, experience, and professional certifications;
- routinely communicate to the Board of Trustees Audit, Risk, and Compliance Committee and the Chancellor on the development and effectiveness of the Program;
- oversee, monitor, and perform assessments of the Program and make appropriate changes and improvements; and

• develop and update this Plan.

To ensure independence with the Program, the CCEO shall not maintain any direct functional compliance responsibilities.

The Office of Compliance and Ethics ("OCE"), led by the CCEO, strives to build a university-wide compliance program that fosters a culture of compliance awareness, adherence, and collaboration that aligns with Federal guidelines. Responsibilities of the OCE include:

- provide advice and guidance to administration, faculty, and staff to facilitate compliance with statutory, regulatory, and University policy requirements;
- develop and maintain a university-wide compliance awareness and training program that educates the campus community of the importance of compliance;
- provide multiple points of contact to address concerns of potential non-compliance or unethical behavior including an avenue for anonymous reporting;
- assist in the provision of processes to help ensure employees are protected from retaliation with good faith reporting of non-compliance concerns;
- work collaboratively with the Risk Review Board and other compliance officials to identify high risk compliance areas;
- review high-risk compliance areas for effectiveness in reducing the likelihood of noncompliance with applicable laws, regulations, and policies; and
- evaluate emerging compliance trends in higher education and implement best practices.

Risk Review Board

Appointed by the Chancellor, the Risk Review Board ("RRB") provides leadership with risk tolerance and risk treatment options to address University enterprise risk. As a function of this, the RRB shall provide oversight of the Program and promote a culture of compliance, ethics, and accountability. The RRB provides guidance and assistance on the development of the Program, fosters compliance within the members' areas of responsibility, and aids with the identification and mitigation of compliance and enterprise risk. Additionally, the RRB will serve to ensure effective and consistent communication and that the elements of the Program are implemented at all levels of the institution.

The CCEO has ultimate responsibility for operating the Program, with the assistance and support of the RRB. The CCEO will provide regular reports to the RRB regarding the status of the Program, as well as seek advice and guidance from the RRB.

Compliance Partners Working Group

The Compliance Partners Working Group ("Working Group") is a staff-level committee comprised of employees directly responsible for compliance-related functions that supports the day-to-day operations of the Program, helps increase Program visibility, and assists with Program coordination, communication and training. Membership of the Working Group shall be based on recommendations from the RRB as a combination of responsible parties for current high compliance risks and representatives from other stakeholder groups across the University. The Working Group provides compliance leadership in the University's academic and administrative

units and ensures effective communication and collaboration among employees responsible for compliance.

2. Policies and Standard of Conduct

The University has established policies and procedures designed to help create a system of compliance and internal controls. These policies reflect regulatory and institutional requirements, clarify responsibilities, and set expectations for conducting operations. The University policies are made available online to all employees, students, visitors, and members of the public. These policies are continually updated and reviewed to ensure policies align with compliance expectations. Additionally, units with compliance responsibilities engage in developing standard operating procedures, best practices, and refining internal unit guidelines and standards. These materials should be reviewed on a periodic basis.

The University is also regulated by the University of North Carolina Code and Policy Manual. The Code incorporates the requirements of the North Carolina constitution and General Statutes, as well as Board of Governors bylaws and other high-level policies. The UNC Policy Manual provides more specific direction and policies on University matters.

In addition, the University is also subject to North Carolina General Statute Chapter 138A, the "State Government Ethics Act." The purpose of the "State Government Ethics Act" is to ensure that State agency officials exercise their authority honestly and fairly, free from impropriety, threats, favoritism, and undue influence. The CCEO serves as the University's Ethics Liaison to assist with ensuring compliance with the "State Government Ethics Act."

There are further state and federal law requirements governing the ethical behavior of employees, contractors, and agents. All employees are responsible for their compliance with applicable state and federal law.

3. Communication and Reporting

The University engages in efforts to communicate its compliance and ethics activity to Senior Leadership, Compliance Owners, and all other appropriate stakeholders. Effective communication is necessary to ensure that all campus constituents are knowledgeable and understand the applicable laws, regulations and policies that apply to them. Further, the University must maintain and publicize a system to report or seek guidance regarding potential misconduct, non-compliance, or unethical conduct. The Program ensures open communication and reporting through the various mechanisms described below.

Communication Methods

The Program aims to provide relevant and timely information to the University community surrounding applicable laws, policies, and important Program information. Specifically, the Program's website will include information on core compliance functions, foundational documents and policies, ethical decision-making resources, announcements of University compliance and ethics activities and news, summaries of "hot topics" in compliance and ethics,

contact information for Program staff and Compliance Partners, and other such relevant information. The Program will distribute content via a newsletter and regular communication (through e-mail, meetings, etc.) with Compliance Partners.

Compliance Responsibility Matrix

Each member of the University community has a responsibility to conduct themselves ethically and in compliance with the law. The OCE will establish and maintain an institutional Compliance Responsibility Matrix that represents a foundational dataset identifying the key University compliance obligations and the assignment of compliance ownership to the appropriate unit on campus charged with leading such compliance efforts ("Compliance Owners"). The Compliance Responsibility Matrix also serves as a resource to help University community members locate the appropriate individual to contact with questions or concerns about key areas of compliance. The Compliance Responsibility Matrix illustrates the principle of shared accountability for compliance and furthers the University's culture of collaboration, openness, honesty, and integrity.

Reporting Mechanisms

Reporting suspected non-compliance is essential to the effectiveness of the Program. Members of the University community are encouraged to report suspected violations of, or non-compliance with laws, policies, regulations or rules. There are various methods and resources available to make reports. The Program will review the existing reporting mechanisms and seek input for the RRB on best practices in reporting.

Individuals who are making a report are asked to provide as much detailed information about their concern as possible so that the University can adequately investigate and/or respond to the matter. Due to the nature of certain reports, the University may be limited in its ability to follow-up on anonymous reports where it cannot ask additional questions of the reporting party.

Reporting suspected violations of laws, policies, regulations or rules is a protected activity. Any adverse action (including intimidation, threats, or coercion) taken against an individual because the individual reported a concern constitutes retaliation and is strictly prohibited.

4. Training and Education

Training and education are fundamental to raise awareness of ethics and compliance requirements, responsibilities in fulfilling the requirements, and the consequences of non-compliance. Training and education programs are included as both educational and mitigation actions as part of the Program. General and specific training and education is provided so that University employees understand their legal and ethical obligations and responsibilities, as well as related risks, in the performance of their job duties and areas of expertise. Training and education programs are also utilized to manage any required federal, state, or University certification requirements, provide updates on best practices in fields, as well as to provide awareness for regulatory or statutory changes.

Training and education opportunities include rich content development and a comprehensive multimedia presence which utilizes a variety of educational mediums. These methods of training include web-based training tools and offered in-person training for mandatory and voluntary education programs, which should be tailored to the participant's sophistication and subject matter expertise. Training should include lessons learned from previous compliance incidents, both those occurring at the University or at other institutions.

Specific Compliance Training and Education

It will be the responsibility of the Compliance Owners to develop the content and deliver specific compliance training and education related to their area of regulatory oversight responsibility. The content of these training and educational programs shall include those areas mandated by law, regulation and/or policy and may include a review of relevant compliance requirements applicable to that regulatory compliance area, identified or potential risk areas, responsibilities, and methods to improve compliance.

General Compliance Training and Education

The OCE shall be responsible for developing the content for and delivery of general compliance training and education for the University. The content of general compliance education and training will include, but is not limited to, the Program, the Compliance Responsibility Matrix, and other information necessary to maintain an effective general compliance training and education program.

OCE staff are equally tasked with ensuring they stay current on compliance issues and trends by obtaining and maintaining recognized industry certifications, and by regularly attending training and education seminars, conferences, reading relevant articles and publications, and participating in professional networking.

Completion Reporting

Records of completion of required compliance training and education shall be maintained by the Compliance Owner in accordance with applicable guidelines. Summary reports of compliance with mandatory compliance training and education requirements should be made available to appropriate stakeholders upon request.

5. Risk Identification and Monitoring

Everyone in the University community should be empowered to identify and raise risk concerns to appropriate stakeholders. Compliance Owners should endeavor to seek formal and informal input from the campus community on trending risks affecting the University. In addition, this Program will establish compliance risk reviews and be incorporated into existing processes to help capture a risk inventory and risk mitigation process for compliance risks affecting the University.

Compliance Risk Reviews

Compliance Risk Reviews are a proactive process of collaborative, cross-disciplinary, cross-educational gap analysis and mitigation of the University's compliance efforts. The scope of the review varies from a focused look at compliance efforts related to one regulation or policy to a broad view across a class of regulations or policies. Compliance Risk Reviews will be identified to occur on a periodic basis, with insight and guidance from the RRB. Compliance Risk Reviews will be periodically reported to Senior Leadership and Board of Trustees Audit, Risk and Compliance Committee, in order to assist in the review and evaluation of the Program's effectiveness.

Coordination with Internal Audits

The Office of Internal Audits (OIA) serves as the University's internal auditor, providing internal audits and reviews, management consulting and advisory services, investigations of fraud and abuse, follow-up of audit recommendations, evaluation of the processes of risk management and governance, and coordination with external auditors. The OCE works collaboratively with OIA to support their work and will be a resource for OIA to assist in mitigation efforts following internal audit activities.

Annual Risk Evaluation

In consultation with the RRB, the University's Chief Audit Officer and Enterprise Risk Manager perform an Annual Risk Evaluation that is designed to identify key and emerging areas of risk. The annual review includes interviews and surveys with the Risk Owners throughout the enterprise. Results of the Annual Risk Evaluation are used to inform mandatory reporting to the University of North Carolina System Office, assist in the development of OIA's annual audit plan, and identify areas in need of a Compliance Risk Review.

Program Effectiveness Review

The OCE will obtain an external review of the Program's design and effectiveness periodically, by a qualified, independent assessor or assessment team from outside of the University. The review and any recommendations for improvement are provided to the Chancellor and RRB. Action plans to address significant issues, if any, will be reported.

6. Response and Prevention

In helping to achieve the Program's purpose, each Compliance Owner is responsible for adapting rapid response and prevention protocols that are uniquely developed based on their compliance area. These rapid response and prevention protocols may require prompt investigations by appropriate units and necessary corrective actions to prevent similar issues when compliance violations are detected.

Investigations

Compliance Owners, or appropriate University stakeholders are responsible for investigating reports of noncompliance and identifying thorough communications channels to help address incidents as they arise. The officials conducting the investigation shall report to appropriate University management and employees the results of the investigation and whether corrective action will be recommended.

Corrective Actions

Following an investigation or review, it is the responsibility of each Compliance Owner to implement recommended corrective actions. Recommended corrective actions are monitored and escalated as appropriate to Senior Leadership, the Chancellor, and/or the Board of Trustees Audit, Risk and Compliance Committee. These efforts serve to ensure that the Program remains effective, and that the University is taking steps to prevent the reoccurrence of misconduct or noncompliance.

7. Enforcing Standards

The Program is promoted and enforced consistently through the application of appropriate incentives and, when necessary, appropriate disciplinary measures resulting from instances of misconduct or noncompliance. When failures in compliance and ethics are identified, the Program requires that issues are addressed in a timely manner through appropriate measures.

Employee Performance

Annually, all employees receive performance appraisals completed by their supervisor or designee. Employees are evaluated on the performance of their duties as communicated through job descriptions, whether they met expected goals and objectives, and whether they performed in a manner consistent with University values. Institutional Goals are incorporated within the performance appraisal, which are consistent performance and behavioral expectations created by the UNC System and apply to all University employees. Included as one of the Institutional Goals is "Compliance & Integrity." All employees are appraised in this area based on the following criteria:

- Compliance: Complies with University personnel policies, including prohibitions on harassment, discrimination, and workplace violence, and protects the confidentiality of records.
- Safety: Complies with all safety requirements for the position, including successful completion of training and proper use of personal protective equipment.
- Ethics: Chooses ethical actions even under pressure, avoids situations considered inappropriate or that present a conflict of interest, holds self and others accountable for ethical decisions, and addresses unethical actions directly.
- Respect: Appreciates individual and cultural differences, treats all people with dignity and respect.

Incentives

By encouraging and rewarding community participation in the Program, the University strengthens the awareness, understanding and respect for compliance and ethics, while driving the behaviors expected and endorsed by the University. Incentives are used to help change behaviors, staff performance, and recognize members of the University community who exemplify and influence compliant and ethical thinking. The Program will develop incentives to encourage discussion, recognize innovation and further the mission and values of the University.

Disciplinary Measures

Disciplinary measures may also be applied following a finding of policy violation or other misconduct. If appropriate, it is the responsibility of the supervisor or appropriate Senior Leader to ensure that disciplinary measures are implemented and that other corrective actions are completed. Disciplinary measures should be applied consistently and in compliance with applicable laws, regulations, and policies.

Appalachian State University Internal Audit Charter

PURPOSE

The purpose of the Office of Internal Audits (OIA) is to strengthen the ability of Appalachian State University (University) to create, protect, and sustain value by providing the board and management with independent, risk-based, and objective assurance, advice, insight, and foresight.

The internal audit function enhances the University's:

- Successful achievement of its mission and objectives.
- Governance, risk management, compliance, and control processes.
- Decision-making and oversight.
- Reputation and credibility with its stakeholders.
- Ability to protect the public interest.

The OIA is most effective when:

- Internal auditing is performed by competent professionals in conformance with The IIA's Global Internal Audit StandardsTM, which are set in the public interest.
- The internal audit function is independently positioned with direct accountability to the Audit, Risk, and Compliance Committee (ARC Committee) of the Board of Trustees (BOT).
- Internal auditors are free from undue influence and committed to making objective assessments.

Commitment to Adhering to the Global Internal Audit Standards

The OIA will adhere to the mandatory elements of The Institute of Internal Auditors' International Professional Practices Framework, which are the *Global Internal Audit Standards* (Standards) and Topical Requirements. The Chief Audit Officer (CAO) will report periodically to the ARC Committee and senior management regarding the internal audit function's conformance with the Standards, which will be assessed through a quality assurance and improvement program.

MANDATE

The OIA mandate is found in three governing documents:

- North Carolina General Statute (NC GS) Chapter §116-40.7 (which establishes the independent audit function at state universities)
- NC GS Chapter §143 Article 79, "The NC Internal Audit Act," which requires OIA to comply with professional internal auditing standards issued by The Institute of Internal Auditors
- Audit-related requirements from the University of North Carolina (UNC) Board of Governors, the UNC System Office, and the NC Council of Internal Auditing

The CAO will ensure that the OIA maintains compliance with the mandate.

Authority

The internal audit activity is established by the ARC Committee. The OIA's responsibilities are defined by the ARC Committee as part of its oversight role. Final approval of the internal audit activity charter resides with the BOT.

The ARC Committee authorizes OIA to

Have full and unrestricted access to all functions, data, records, information, physical property, and personnel
pertinent to carrying out internal audit responsibilities. Internal auditors are accountable for confidentiality
and safeguarding records and information.

- Allocate resources, set frequencies, select subjects, determine scopes of work, apply techniques, and issue communications to accomplish the OIA's objectives.
- Obtain assistance from the necessary personnel of the University and other specialized services from within
 or outside the University to complete internal audit services.

Independence, Organizational Position, and Reporting Relationships

All internal audit activity must be independent and objective; that is, free from undue influence or interference in the selection of activities to be examined, determination of the scope or methodology of work, and in communication of the results. The CAO will be positioned at a level in the organization that enables internal audit services and responsibilities to be performed without interference from management, thereby establishing the independence of the internal audit function. (See "Mandate" section.)

To provide for the independence of OIA, its personnel should report to the CAO, who reports administratively (operationally) to the Director of the Division of Institutional Integrity (DII) and functionally to the ARC Committee. This positioning provides the organizational authority and status to bring matters directly to senior management and escalate matters to the ARC Committee, when necessary and without interference, and supports the OIA's ability to maintain objectivity.

The CAO will:

- Have direct and unrestricted access to the Chancellor and the ARC Committee. The CAO will communicate
 and interact directly with the ARC Committee, including in closed sessions and between regularly scheduled
 ARC Committee meetings, as necessary.
- Confirm to the ARC Committee and the BOT, at least annually, the organizational independence of the OIA.
- Disclose to the Chancellor and the ARC Committee any interference internal auditors encounter related to the scope, performance, or communication of internal audit work and results. The disclosure will include communicating the implications of such interference on the OIA's effectiveness and ability to fulfill its mandate.

Changes to the Mandate and Charter

Circumstances may justify a follow-up discussion between the CAO, ARC Committee, and senior management on the internal audit mandate or other aspects of the internal audit charter. Such circumstances may include but are not limited to significant changes in the *Standards*; regulatory requirements; the University's or the OIA's leadership; or the University's strategies, risk profile, or environment.

ARC COMMITTEE OVERSIGHT

The ARC Committee shall be composed, organized, and fulfill its responsibilities in accordance with the ARC Committee Charter approved by the BOT in establishing, maintaining, and ensuring that the internal audit function has sufficient authority to fulfill its duties.

CAO ROLES AND RESPONSIBILITIES

Ethics and Professionalism

The CAO will ensure that internal auditors:

- Conform with the *Standards*, including the principles of Ethics and Professionalism: integrity, objectivity, competency, due professional care, and confidentiality.
- Understand, respect, meet, and contribute to the legitimate and ethical expectations of the organization and

- be able to recognize conduct that is contrary to those expectations.
- Encourage and promote an ethics-based culture in the organization, including educating the campus community about options to report fraud, waste, and abuse.
- Report organizational behavior that is inconsistent with the organization's ethical expectations, as described in applicable policies and procedures.

Objectivity

The CAO will ensure that the OIA remains free of conditions that threaten the ability of the internal auditors to carry out their responsibilities in an unbiased manner, including matters of engagement selection, scope, procedures, frequency, timing, and communication. If the CAO determines that objectivity may be impaired in fact or appearance, the details of each impairment will be disclosed to appropriate parties.

Internal auditors will maintain an unbiased mental attitude that allows them to perform engagements with objectivity and independence such that they believe in their work product, do not compromise quality, and do not subordinate their judgment on audit matters to others, either in fact or appearance.

The OIA will have no direct operational responsibility or authority over any of the activities they review. OIA is <u>not</u> authorized to make decisions or engage in other activities that are the responsibility of management. Accordingly, internal auditors will not implement internal controls, develop procedures, install systems, prepare records or accounting transactions external to the internal audit function, perform operational duties (external to the internal audit function) for the University or its affiliates, or direct activities of any organization personnel not employed in OIA. In addition, OIA staff will not assess operations for which they had responsibility within the previous year (although they may serve in an advisory capacity in these matters).

Internal auditors will:

- Disclose impairments of independence or objectivity, in fact or appearance, to appropriate parties such as the CAO, ARC Committee, management, or others. Disclosure is made at least annually to the CAO.
- Exhibit professional objectivity in gathering, evaluating, and communicating information.
- Make balanced assessments of all available and relevant facts and circumstances.
- Take necessary precautions to avoid conflicts of interest, bias, and undue influence.

Where the CAO has on is expected to have roles and/or responsibilities that fall outside of internal auditing, necessary disclosures and/or safeguards will be established to limit impairments to independence and objectivity. Any long-term non-audit roles and responsibilities assigned to CAO will require approval by the Chancellor and the ARC Committee.

Managing the Internal Audit Function

The CAO has the responsibility to manage the internal audit function, including but not limited to:

- At least annually, develop a risk-based internal audit plan using a documented assessment process that considers the input of various management participants and other stakeholders as appropriate. Discuss the plan with the ARC Committee and the Chancellor, and submit the proposed plan to the ARC Committee for approval.
- Implement, review, and adjust the internal audit plan, as necessary, in response to changes in the University's business, risks, operations, programs, systems, and controls.
- Participate (or delegate duties among the audit staff) on various committees or task forces to provide guidance and proactively address potential issues.

- Implement, as appropriate, any assignments or projects requested by management, the Chancellor, the UNC System Office, the NC Council of Internal Auditing, external auditors, and the ARC Committee so long as such special requests do not cause the OIA to be out of conformance with the *Standards*.
- Maintain appropriate interactions with various external audit-related governance groups such as: the UNC
 System Office, the NC Council of Internal Auditing, the Office of the State Auditor, and others as required.
- Issue periodic reports summarizing results of audit activities to senior management, the Chancellor, and the ARC Committee.
- Ensure risk-based internal audit engagements are performed, documented, and communicated in accordance with the *Standards*, relevant laws and/or regulations, and OIA policies.
- Keep the Chancellor and ARC Committee informed of trends and emerging issues that could impact the University.
- Follow-up on engagement findings and recommendations and confirm the implementation of management action plans in a timely manner. All significant findings will remain in an open issues file until they are cleared. Communicate the results of internal audit services to the ARC Committee and senior management for each follow-up engagement as appropriate.
- Ensure that the internal audit staff collectively possesses or obtains the knowledge, skills, and other competencies and qualifications needed to meet the requirements of the *Standards* and fulfill the internal audit mandate.
- Establish and ensure adherence to methodologies designed to guide the internal audit function through a systematic and disciplined approach.
- Consider emerging trends and successful practices in internal auditing.
- Ensure adherence to the University's relevant policies and procedures and the OIA standard operating procedures manual (the Audit Manual) unless such policies and procedures conflict with the internal audit charter or the *Standards*. Any such conflicts will be resolved or documented and communicated to the ARC Committee and senior management.
- Coordinate activities and consider relying upon the work of other internal and external providers of assurance and advisory services. If the CAO cannot achieve an appropriate level of coordination, the issue must be communicated to senior management and if necessary escalated to the ARC Committee.

Communication with the ARC Committee and Senior Management

The CAO will report periodically to the ARC Committee and senior management regarding:

- The OIA's function and activities, and its ability to ensure the fulfillment of the OIA's mandate.
- Potential impairments to independence, including relevant disclosures as applicable.
- Results of assurance and advisory (also known as consulting) services by OIA.
- Results of external audits.
- The annual audit plan and performance relative to its plan, including a year-end summary.
- Significant interim revisions to the internal audit plan.
- The internal audit budget and other resource requirements, any significant revisions, and any resource limitation impacts that may have a detrimental impact on the ability to meet the OIA's mandate or to carry out the internal audit plan.
- Significant risk exposures and control issues, including fraud risks, governance issues, and other areas of
 focus for the ARC Committee that could interfere with the achievement of the University's strategic
 objectives.
- Management's response to risk that, in the CAO's opinion, may be unacceptable to the University or beyond

- the University's risk appetite.
- Results of ongoing internal quality assessments (ongoing monitoring and periodic self-assessments) and
 periodic external assessments from the quality assurance and improvement program, which include the
 internal audit function's conformance with the *Standards*, action plans to address any internal audit
 function's deficiencies, and opportunities for improvement.

Quality Assurance and Improvement Program

The CAO will develop, implement, and maintain a quality assurance and improvement program that covers all aspects of the internal audit function. The program will include external and internal assessments of the internal audit function's conformance with the *Standards*, as well as performance measurements to assess the internal audit function's progress toward the achievement of its objectives and promotion of continuous improvement. The program will also assess, if applicable, compliance with laws and/or regulations relevant to internal auditing. As applicable, the assessment will include plans to address the internal audit function's deficiencies and opportunities for improvement.

In accordance with the *Standards*, external assessments will be conducted at least once every five years, by a qualified, independent assessor or assessment team from outside of the University; qualifications must include at least one assessor holding an active Certified Internal Auditor® credential.

SCOPE AND TYPES OF INTERNAL AUDIT SERVICES

The scope of internal audit services covers the entire breadth of the University, including all the University's activities, assets, information, and personnel. The scope of internal audit <u>assurance</u> activities encompasses, but is not limited to, objective evaluations of evidence in order to provide independent conclusions and, when applicable, improve the effectiveness of governance, risk management, compliance, and control processes for the University. The nature and scope of assurance services are determined by the internal auditor.

Advisory services (also known as consulting) are done to assist management in meeting its objectives and to proactively address issues, provided the internal audit function does not assume management responsibility. The nature and scope of advisory services are subject to agreement with the party requesting the service. These services may include evaluation and assessment of significant University functions, new or changing services, strategies, processes, operations, major systems, and control processes coincident with their development, implementation, and/or expansion to identify risk, make recommendations to mitigate that risk, and consult on management activities. Opportunities for improving the efficiency of governance, risk management, compliance, and control processes may be identified during advisory engagements. These opportunities will be communicated to the appropriate level of management with the goal of adding value and promoting the best interests of the University.

Internal audit engagements may include evaluating whether:

- Risks relating to the achievement of the University's strategic objectives are appropriately identified and managed.
- Operations or programs are adequate to control activities and manage risks; are being carried out effectively, efficiently, ethically, and sustainably; and results of operations or programs are consistent with established objectives and goals of the University.
- Significant financial, managerial, and operational information, and the means used to identify, measure, analyze, classify, report, secure, and control such information, is accurate and reliable.
- Established processes, controls, and systems enable compliance with the policies, procedures, laws, and

regulations that could have a significant impact on the University.

- Resources and assets are acquired economically, used efficiently and sustainably, and protected adequately.
- University units are compliant to University, UNC System Office, State, and Federal requirements; related processes are administered correctly; and issues are recognized and addressed appropriately and promptly.
- The actions of the University's officers, directors, management, employees, and contractors or other relevant parties comply with the University's policies, procedures, and applicable laws, regulations, and governance standards.

A written report will be prepared and issued by the CAO or audit designee following the conclusion of each internal audit engagement and will be distributed to the Chancellor, the ARC Committee, other management, and outside parties as needed. If warranted, reporting will include significant risk exposures and control issues (including fraud risks, governance issues, and other matters) along with audit's recommendations. The internal audit report should include management's response and corrective action plan to be taken about the specific findings and recommendations.

Approved this 13th day of March 2025.	
Chancellor	
Chair of the Audit, Risk, and Compliance	Committee
Chair of the Board of Trustees	
Lateria Citi CA 114 OFF	
Interim Chief Audit Officer	

MEETING OF THE FINANCE AND OPERATIONS COMMITTEE APPALACHIAN STATE UNIVERSITY BOARD OF TRUSTEES

Grandview Ballroom - Meeting Room A March 14, 2025 8:30 a.m.

<u>AGENDA</u>

1:	Call to Order	ACTION
2.	Approval of Minutes	ACTION
3.	Closed Session	ACTION
4.	Reconvene in Open Session	ACTION
5.	FY 2026 All Funds Budget - (EXHIBIT D-1)	ACTION
6.	Capital Projects Approval – (EXHIBIT D-2)	ACTION
	a. Fermentation Sciences Renovation - \$150K	•
	b. Campus Parking and Paving 2025 - \$250K	
	c. Parking Deck Maintenance 2025 - \$250K	
	d. Student Rec Center Lighting Controls Upgrade - \$300K	
	e. Kidd Brewer Stadium Miller Hill Upgrade - \$349K	
	f. Wey Hall Steam Vault Replacement- \$500K	
	g. Appalachian House Additional Renovations - \$500K	
	h. NRLP Oak Grove Substation Repairs - \$748K	
•	i. Baseball Hitting and Pitching Practice Facility - \$749K	
	j. Peacock Addition Increase in Authority - \$3.5M	•
7.	Phase IV Student Housing Project	ACTION
R	Adjournment	ACTION

MOTION TO CONVENE IN CLOSED SESSION

I MOVE THAT THE BOARD CONVENE IN CLOSED SESSION TO:

1.	Prevent the disclosure of privileged or confidential information
	 x pursuant to North Carolina General Statutes section 126-22. pursuant to Title of the United States Code, section or
	pursuant to Title of the United States Code, section or pursuant to [applicable law or regulation] in accordance with
	N.C.G.S § 143-318.11(a)(1).
	1
2.	prevent the premature disclosure of an honorary degree, scholarship, prize, or similar
	award in accordance with N.C.G.S § 143-318.11(a)(2).
	3 1 10 0 1011 (0)(2)
3.	X consult with our attorney
	to preserve the attorney-client privilege
	to consider and give instructions to our attorney concerning the handling or
	settlement of a claim, judicial action, mediation, arbitration, or administrative procedure
	in accordance with N.C.G.S. § 143-318.11(a)(3).
4.	X discuss matters relating to the location or expansion of industries or other businesses
	in the area served by this Board in accordance with N.C.G.S § 143-318.11(a)(4).
<i>c</i> .	
5.	establish or instruct the staff or an agent concerning the position to be taken by or on
	behalf of this Board in negotiating the price and other material terms of a contract or
	proposed contract for the acquisition of real property by purchase, option, exchange, or lease in accordance with N.C.G.S. 8.142, 218, 11(a)(5).
	in accordance with N.C.G.S § 143-318.11(a)(5).
6.	establish or instruct the staff or an agent concerning the position to be taken by or on
0.	behalf of this Board in negotiating the amount of compensation and other material terms of
	an employment contract or proposed employment contract in accordance with N.C.G.S §
	143-318.11(a)(5).
7.	consider the qualifications, competence, performance, character, fitness, conditions of
	appointment, or conditions of initial employment of an individual public officer or employee
	or prospective public officer or employee in accordance with N.C.G.S § 143-318.11(a)(6).
8.	hear or investigate a complaint, charge, or grievance by or against an individual public
	officer or employee in accordance with N.C.G.S § 143-318.11(a)(6).
9.	plan, conduct, or hear reports concerning investigations of alleged criminal conduct in
	accordance with N.C.G.S § 143-318.11(a)(7).
4.0	
	discuss and take action regarding plans to protect public safety as it relates to existing
	potential terrorist activity and to receive briefings by staff members, legal counsel, or law
enf	forcement or emergency service officials concerning actions taken or to be taken to respond to
suc	h activity in accordance with N.C.G.S §

Appalachian State University FY 2025-26 All-Funds Budget

			General Fund	Auxilian	Auxiliary & Other Trust Funds	Ove	Overhead/F&A Receipts	Restric	Restricted Trust Funds	Total
Revenues	State Appropriations	\\$	214,932,000	\$		\$		ş	- \$	214,932,000
	Tuition & Fees	Ϋ́	136,383,000	\$	86,838,000	₩.	1	₩	· •	223,221,000
	Less Discounts and Allowances	v,	(15,367,000)	₹	(13,970,000)	₩.		የ ን	(16,773,000) \$	(46,110,000)
	Sales & Services	\$	220,000	V	124,003,000	❖		₩.	459,000 \$	124,682,000
	Patient Services	٠		S	726,000	ţſ	1	❖	, •s	726,000
	Contracts & Grants	\$	4,408,000	·s	234,000	₩.	ı	V	74,793,000 \$	79,435,000
	Gifts & Investments	÷	ı	S	12,189,000	S	1	₩.	10,738,000 \$	22,927,000
	Other Revenues	\$	8,281,000	\$	12,221,000	\$	3,000,000	\$	814,000 \$	24,316,000
Revenues Tota	31	Ş	348,857,000	Ş	222,241,000	8	3,000,000	₩	70,031,000 \$	644,129,000
Expenses	Salaries and Wages	₩.	223,813,000	₩	64,909,000	₩	1,092,000	V)	12,295,000 \$	302,109,000
	Staff Benefits	₩	76,636,000	Ŋ	22,005,000	÷	289,000	❖	3,001,000 \$	101,931,000
	Services, Supplies, Materials, & Equip.	'n	32,068,000	·	89,552,000	.ΥΥ	645,000	₩	19,764,000 \$	142,029,000
	Scholarships & Fellowships	❖	15,367,000	s	13,970,000	❖	i	ب	50,930,000 \$	80,267,000
	Less Discounts and Allowances	የ	(15,367,000)	な	(13,970,000)	*	ı	ζ,	(16,773,000) \$	(46,110,000)
	Debt Service	₩	2,352,000	s	22,641,000	₩		₩	ا د د	24,993,000
	Utilities	'n	6,532,000	₩	4,907,000	ţ,	2,000	↔	·	11,441,000
	Other Expenses	\$	4,518,000	S	4,981,000	\$	1	ş	- •	9,499,000
Expenses Total	l	\$	345,919,000	\$	208,995,000	8	2,028,000	Ş	69,217,000 \$	626,159,000
Net Transfers		\$	(43,000) \$	\$	(21,558,000) \$	\$	1,000 \$	\$	- \$	(21,600,000)
Change in Fund Balance	d Balance			\$	(8,312,000) \$	\$	973,000 \$	÷	814,000 \$	(6,525,000)

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24,440,000		29,000 \$	835,000 \$	19,430,000 \$	· 45	Salaries and Wages	Expenses
	- 1						
46,157,000	15,600,000 \$	- \$	1,603,000 \$	28,954,000 \$	¢		Revenues Total
203,000	- \$.	- \$	203,000 \$	- \$	❖	Other Revenues	
213,000	205,000 \$, - - - -	\$,000 \$	'n	⋄	Gifts & Investments	
19,730,000	15,395,000 \$	- \$	33,000 \$	4,302,000 \$	v	Contracts & Grants	
•	, •	- \$, \$	· •	‹∿	Patient Services	
582,000	\$,	582,000 \$,	Ŋ	Sales & Services	
000,624,62	,	1	///,uou \$	24,652,000 \$	·	State Appropriation, Fution, & Fees	Revenues

	- 1			*	ļ		
•	- v	, n		٠,	٠,		Net Transfers
8,567,000	243,000 \$	- \$	861,000 \$	7,463,000 \$	\$	21	Expenses Total
-	- \$	\$	- \$	- \$	\$	Other Expenses	
	₩.	·	' \$^	·	·w	Utilities	
•	•	· ·	- \$	·	Ŋ	Debt Service	
	- S	, \$5	ر. دري	· •	₩	Scholarships & Fellowships	
1,011,000	202,000 \$, ts	559,000 \$	250,000 \$	₩	Services, Supplies, Materials, & Equip.	
1,809,000	8,000 \$	1 \$%	71,000 \$	1,730,000 \$	₩	Staff Benefits	
5,747,000	33,000 \$	- 45	231,000 \$	5,483,000 \$	\$	Salaries and Wages	Expenses
8,579,000	243,000 \$	- \$	873,000 \$	7,463,000 \$	s	<u>tal</u>	Revenues Total
	ş	- \$	\$	- \$	\$	Other Revenues	
247,000	243,000 \$	S	4,000 \$		\$	Gifts & Investments	٠.
1	·	, s		, \$\frac{1}{2}	⋄	Contracts & Grants	
•	,		i O	· \$	\$	Patient Services	
486,000	, •	•	486,000 \$	· \$	v	Sales & Services	
7,846,000		· ·	383,000 \$	7,463,000 \$	⋄	State Appropriation, Tuition, & Fees	Revenues
		1					
34,000	- \$	34,000 \$	\$	\$	s	3.	Net Transfers
26,234,000	881,000 \$	34,000 \$	868,000 \$	24,451,000 \$	\$	1-	Expenses Tota
-	- \$	- \$	- \$	- \$	\$	Other Expenses	
	· .	•	, \$	1 •\$/s	v	Utilities	٠.
•	•	·	, \$.,	•	Debt Service	
•	45	ا د	- - - -	· ·	v	Scholarships & Fellowships	•
1,904,000	650,000 \$	31,000 \$	647,000 \$	576,000 \$	₩	Services, Supplies, Materials, & Equip.	
6,455,000	46,000 \$	1,000 \$	53,000 \$	6,355,000 \$	₩	Staff Benefits	
17,875,000	185,000 \$	2,000 \$	168,000 \$	17,520,000 \$	₩	Salaries and Wages	Expenses
26,177,000	881,000 \$	\$	846,000 \$	24,450,000 \$	\$	1	Revenues Tota
1	l	- \$	- \$	- د	\$	Other Revenues	
464,000	464,000 \$, •		۱ •	so.	Gifts & Investments	
417,000	417,000 \$	٠ ,	· • •	, V> +	የ ኦ ተ	Contracts & Grants	
•	, VA	, , v>	٠ به	ı M	v r .	Patient Services	
36,000	· ·	· ·	\$ 000,000 \$ 000,018	24,4300,000 S	w v	Sales & Services	Kevenues
25 250 200	•	^	· OTO OFF	34 4E0 000 €	r.	State Appropriation Tuition 9. Foot	

(24,000)	- \$	- \$	(24,000) \$	- \$	\$	nsfers	Net Transfers
24,057,000	623,000 \$	- \$	21,004,000 \$	2,430,000 \$	ş		Expenses Tota
976,000	. \$	8	939,000 \$	37,000 \$	\$	Other Expenses	
658,000	•	·	658,000 \$	- \$	↔	Utilities	
2,703,000	- \$	- \$	2,703,000 \$	'n	₩	Debt Service	
372,000	- خۍ	· vn	372,000 \$	٠,	v	Scholarships & Fellowships	
3,930,000	374,000 \$, \$	3,372,000 \$	184,000 \$	₩	Services, Supplies, Materials, & Equip.	
4,147,000	98,000 \$,	3,292,000 \$	757,000 \$	∜ >	Staff Benefits	
11,271,000	151,000 \$	·	9,668,000 \$	1,452,000 \$	w	s Salaries and Wages	Expenses
22,802,000	623,000 \$	- \$	19,749,000 \$	2,430,000 \$	\$	es Total	Revenues Total
16,000	. \$	٠,	16,000 \$	- \$	ቊ	Other Revenues	
79,000	79,000 \$, 5	·	, \$	₩	Gifts & Investments	
544,000	544,000 \$. \$	· •	·	↔	Contracts & Grants	
•	· \$	- \$	- \$4+	٠,	v	Patient Services	
3,048,000		·	3,048,000 \$	٠ د	₩	Sales & Services	
19,115,000	- 45	· ·	16,685,000 \$	2,430,000 \$	₩.	es State Appropriation, Tuition, & Fees	Revenues
(414,000)	- \$	42,000 \$	(456,000) \$, \$	\$	1sfers	Net Transfers
62,353,000	5,534,000 \$	42,000 \$	11,909,000 \$	44,868,000 \$	\$		Expenses Tota
546,000		- \$	- \$	546,000 \$	\$	Other Expenses	
6,000	· •	ı Vo	, 	6,000 \$	₩.	Utilities	
1,140,000	· un	۰ ۲۰	1,140,000 \$, vs.	·v›	Debt Service	
1,200,000	1,200,000 \$	ı V	· to		· ·	Scholarships & Fellowships	
14,291,000	1,479,000 \$	17,000 \$	7,244,000 \$	5,551,000 \$	٠,	Services, Supplies, Materials, & Equip.	
9,252,000	571,000 \$	5,000 \$	994,000 \$	7,682,000 \$	s	Staff Benefits	
35,918,000	2,284,000 \$	20,000 \$	2,531,000 \$	31,083,000 \$	Φ.	s Salaries and Wages	Expenses
63,231,000	5,535,000 \$. \$	12,828,000 \$	44,868,000 \$	\$	1	Revenues Total
2,502,000	- \$	· \$	2,501,000 \$	1,000 \$	s	Other Revenues	
292,000	292,000 \$		۔ ئ	· \$	₩.	Gifts & Investments	
5,296,000	5,243,000 \$	ا جهر	- \$	53,000 \$	\$	Contracts & Grants	
1	, 45	- \$	- ب	· •	v	Patient Services	
2,342,000	· •	; • / }	2,312,000 \$	30,000 \$	\$		
and a character	4	1	8,U15,UUU \$	44,784,000 \$	÷	es State Appropriation, Tuition, & Fees	Revenues

35,000							
000 3E		- 0	33,000 3		ļ	icis	INCL HORSES
	1			^	٦	Forc	Not Transfer
13,478,000	256,000 \$	÷ \$	145,000 \$	13,077,000 \$	\$	Total	Expenses Total
211,000	- \$	- \$	- \$	211,000 \$	\$	Other Expenses	
•	٠ •	·	- - -	·	❖	Utilities	
•	· ·	- 5-	· \$	- \$	ş	Debt Service	
•	- •	.	, \$, •S	\$	Scholarships & Fellowships	
4,558,000	241,000 \$	- 5.	145,000 \$	4,172,000 \$	❖	Services, Supplies, Materials, & Equip.	
2,206,000	3,000 \$	٠ ٠	, ,	2,203,000 \$	· •	Staff Benefits	
6,503,000	12,000 \$	ı KA	ı v	6,491,000 \$	₩.	Salaries and Wages	Expenses
13,444,000	256,000 \$	- \$	110,000 \$	13,078,000 \$	\$	Total	Revenues Total
48,000	Ş	- 5	- \$		\$	Other Revenues	
217,000	217,000 \$, '	. • • • • • • • • • • • • • • • • • •		· •	Gifts & Investments	
39,000		, -{S		.√o	· • ⁄	Contracts & Grants	
,		۰ ۷۰	·	- .	· 45	Patient Services	
47,000	- -	· •	· •	47,000 S	s	Sales & Services	
13,093,000	· 40	. 40	110,000 \$	12,983,000 \$	· vo		Revenues
			- 1				
3.222.000	- 's		3.222.000 \$	- \$	S	fers	Net Transfers
71,643,000	49,798,000 \$	- \$	3,342,000 \$	18,503,000 \$	\$	Total	Expenses Total
	- \$	- \$	- \$. \$	\$	Other Expenses	
	· •	ر. ج	٠ •	, \$5	⋄	Utilities	
		ر. د	, VA	· •	\$	Debt Service	
67,493,000	48,905,000 \$	· •	3,222,000 \$	15,366,000 \$	v	Scholarships & Fellowships	
328,000	101,000 \$	- 5	22,000 \$	205,000 \$	₩	Services, Supplies, Materials, & Equip.	
928,000		٠ •	\$ 000,00	846,000 \$	ψ	Staff Benefits	
2,894,000	740,000 \$	to.	\$ 000,89	2,086,000 \$.	Salaries and Wages	Expenses
68,422,000	49,798,000 \$	- \$	120,000 \$	18,504,000 \$	\$	1	Revenues Total
r	, •		- \$	- \$	\$	Other Revenues	
4,508,000		· .	·	.	₩.	Gifts & Investments	
45,290,000	45,290,000 \$	٠ •	- 5	•	∙	Contracts & Grants	
		S	٠ \$	· •	∙ Λ•.	Patient Services	
	· ·	, •	, \$	ı ·	⋄		
18,624,000	\$ -	- \$	120,000 \$	18,504,000 \$	\$	State Appropriation, Tuition, & Fees	Revenues

00 \$ 2,537,000 00 \$ 3,786,000 00 \$ 20,092,000 00 \$ 9,983,000 00 \$ 6,124,000 0 \$ 6,124,000 0 \$ 6,124,000 0 \$ 6,124,000 0 \$ 6,124,000	Restricted Frust Funds \$ 459,000 \$ 2,537,000 \$ 2,996,000 \$ 1,155,000 \$ 1,874,000 \$ 1,874,000 \$ 3,318,000	973,000 \$ Overhead/F&A Res Receipts - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	Auxiliary & Other Trust 0 Funds - \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	General Fund 13,310,000 \$ 13,310,000 \$ - \$ 2,441,000 \$ 15,751,000 \$ 3,075,000 \$ 3,334,000 \$ 3,334,000 \$ - \$ 8,520,000 \$ 3,334,000 \$ 3,334,000 \$ - \$ 822,000 \$	Balance Inistration State Appropriation, Tuition, & Fees \$ Sales & Services \$ Patient Services \$ Contracts & Grants \$ Cother Revenues \$ Staff Benefits \$ Services, Supplies, Materials, & Equip. \$ Scholarships & Fellowships \$ Debt Service \$ Utilities \$ Other Expenses \$ \$	University Administration Revenues State Appropriates & Services Patient Services Contracts & Gradifits & Investme Other Revenues Total Expenses Salaries and Wales Services, Supplie Scholarships & Follows Contracts & Gradifits & Investme Other Revenues Total Expenses Salaries and Wales Staff Benefits Scholarships & Follows Contracts & Contracts & Contracts & Contracts & Gradies and Wales Contracts & Contract
www.ww.www.ww.	459,00 2,537,00 2,996,00 1,155,00 2,89,00 1,874,00	. . .		000, , , 000, 000, , , , , , , , , , ,	ropriation, Tuition, & Fees rvices rvices & Grants & Grants estments enues In the control of th	1 [출] (1 [출] (1 1
www.ww.www	2,537,00 2,537,00 2,996,00 1,155,00 2,89,00 1,874,00			000,000	ropriation, Tuition, & Fees rvices rvices & Grants & Grants restments enues In the control of t	
www.www.www	459,00 2,537,00 2,996,00 1,155,00 2,89,00 1,874,00			000, 000, 000, 000, 000, 000,	ropriation, Tuition, & Fees rvices Rvices & Grants Restments enues In Wages In Wage	-
, , , , , , , , , , , , , , , , , , ,	459,00 2,537,00 2,996,00 1,155,00 2,89,00		w	0000,	ropriation, Tuition, & Fees rvices & Grants & Grants restments enues and Wages fits fits tupplies, Materials, & Equip. ps & Fellowships ce enses	Table Tab
www.wwwww	2,537,00 2,537,00 2,537,00 2,996,00 1,155,00 289,00 1,874,00		wwwwww wwwwww	0000, 00000, 00000, 0000, 0000, 0000, 0000, 0000, 0000, 0000, 0000, 0000, 0000, 00000, 0000, 0000, 0000, 0000, 0000, 0000, 0000, 0000, 0000, 0000	opriation, Tuition, & Fees rvices & Grants estments enues In Wages fits upplies, Materials, & Equip. ps & Fellowships ce	- Table 1 (1) (1) (1) (1) (1) (1) (1) (1) (1) (
	2,537,00 2,537,00 2,996,00 1,155,00 289,00 1,874,0	00	wwwwww wwwww	000,000	opriation, Tuition, & Fees rvices rvices & Grants & Grants restments restments enues enues enues enues ce Fellowships ce	
www. www	2,537,00 2,537,00 2,996,00 1,155,00 289,00 1,874,0	000	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	0000,0000	opriation, Tuition, & Fees rvices rvices & Grants & Grants restments restments renues d Wages fits ps & Fellowships ps & Fellowships	Table Tab
www www	2,537,00 2,537,00 2,996,00 1,155,00 2,89,00	1 1 1 1 1 1 1 1 1 000		0000,0000,0000,0000,0000,0000,0000,0000,0000	opriation, Tuition, & Fees rvices rvices & Grants & Grants restments enues d Wages fits upplies, Materials, & Equip.	
ww www	2,537,00 2,996,00 1,155,00 289,00	1 1 1 1 1 1 1 1 000	wwwwwww ww	000,	opriation, Tuition, & Fees rvices rvices & Grants & estments enues enues d Wages fits	
w w w u	2,537,00 2,155,00	000	w wwwwww w	0000,	opriation, Tuition, & Fees rvices rvices & Grants & Grants estments enues	. [7] [2] [3] [3] [7] [
*****	459,00 2,537,00 2,996,00	000	www.ww.w	000,000	opriation, Tuition, & Fees rvices rvices & Grants & Grants restments enues	T 1 1 1 1 1 1 1 1 1
w w u	459,00 2,537,00		w w w w w w	000,	opriation, Tuition, & Fees rvices rvices & Grants & Grants restments enues	Admi Admi
· to · to	tricted Trust Fund 459,00 2,537,0		w www.	, , , , , , , ,	n State of the sta	Fund
•	tricted Frust Fund		www.	000	n ropriation, Tuition, & Fees \$ ervices \$ ervices \$ ervices \$ ervices \$ s & Grants \$	Fund Admi
•	tricted Frust Fund		w w w .	, , 000	n ropriation, Tuition, & Fees \$ ervices \$ ervices \$	Fund Admi
·	stricted Frust Fund	000	\$ \$	000	n ropriation, Tuition, & Fees \$ ervices \$	Fund Fund
	tricted Trust Fun	1 000	w s	000(n propriation, Tuition, & Fees \$	Fund Admi
13	stricted Trust Fund	000	, s	}		Fund Admi
- \$ (570,000)		(570,000) \$	- \$	- \$	\$	Net Transfers
- \$ 3.731.000		1.457.000 \$	- \$	2.274.000 S	\$	Expenses Total
- \$ -		- \$, \$	- \$	penses \$	Other Expenses
- \$-		ب	- ب	- ب	\$	Utilities
		, •	' •	٠ د	vice \$	Debt Service
· \$		- ·	, \$, vo	Scholarships & Fellowships \$	Scholars
- \$ 327,000		278,000 \$	- \$	49,000 \$	Services, Supplies, Materials, & Equip.	Services
- \$ 780,000		236,000 \$	· .	544,000 \$	efits \$	Staff Benefits
- \$ 2,624,000		943,000 \$; •	1,681,000 \$	Salaries and Wages \$	Expenses Salaries
- \$ 5,274,000		3,000,000 \$	- \$	2,274,000 \$	·	Revenues Total
- \$ 3,000,000		3,000,000 \$	- \$	- \$	venues \$	Other Revenues
- \$		- \$		- - - - -	Gifts & Investments \$	Gifts & I
45-		- \$	- \$	- \$	Contracts & Grants \$	- Contrac
·		- \$, \$5	- - -	ervices \$	Patient Services
ι •Ω-		· •	· •	·	iervices \$	Sales & Services
- \$ 2,274,000		- 5	- \$	2,274,000 \$	State Appropriation, Tuition, & Fees \$	Revenues State Ap

Business Affairs		0	Seneral Fund Auxilia	Auxiliary & Other Trust	Overhead/F&A Restric Receipts	Restricted Trust Funds	Total
Revenues S	State Appropriation, Tuition, & Fees	ş	12,227,000 \$	305,000 \$	- \$. \$	13,532,000
	Sales & Services	❖	400,000 \$	1,527,000 \$	'n	· •	1,927,000
נסד	Patient Services	√		· \$	'n	· •	
	Contracts & Grants	÷	53,000 \$, \$	•		53,000
o.	Gifts & Investments	·W	· •	2,172,000 \$	'n		2,172,000
	Other Revenues	Ş	1,261,000 \$	311,000 \$	- \$	1	2,386,000
Revenues Total		ş	13,941,000 \$	5,315,000 \$	\$	814,000 \$	20,070,000
Expenses S	Salaries and Wages	s,	6,956,000 \$	114,000 \$	42,000 \$	- v,	7,112,000
	Staff Benefits	₩.	2,450,000 \$	40,000 \$	11,000 \$	٠ \$	2,501,000
	Services, Supplies, Materials, & Equip.	❖	3,696,000 \$	1,364,000 \$	- \$	· •	5,060,000
·	Scholarships & Fellowships	÷		·	· •	\$	•
	Debt Service	❖	, {}	- \$, •	, sń	
	Utilities	· v.	- - 5-	24,000 \$	· .	. ·	24,000
	Outer expenses		\$ 000,000		- +	, 4	033,000
expenses lotal		v	\$ 000T#6/ST	1,54C,DUC \$	23,000 \$	- 4	15,550,000
Net Transfers		\$	- \$	(1,641,000) \$	53,000 \$	- \$	(1,588,000)
Change in Fund Balance	Palance						
	palarica		\$	2,132,000 \$	- \$	814,000 \$	2,946,000
Facilities	andite	g.	\$ Auxilia	\$	- \$ Overhead/F&A Restrict	814,000 ed Trust Funds	2,946,000 Total
5	State Appropriation, Tuition, & Fees	٠ ٠	96	· w	1	814,000 ed Trust Funds	2,946,000 Total 31,835,000
	State Appropriation, Tuition, & Fees Sales & Services	, v, v,	000,	w w		814,000 ed Trust Funds	2,946,000 Total 31,835,000 11,296,000
	State Appropriation, Tuition, & Fees Sales & Services Patient Services	, _v , v, v,	0000,	w w w		814,000 ed Trust Funds	2,946,000 Total 31,835,000 11,296,000
	State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants	, w w w w	,000,	w w w w		814,000	2,946,000 Total 31,835,000 11,296,000
	State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues	w w w w w		w w w w w w	. ,	814,000 ed Trust Funds	2,946,000 Total 31,835,000 11,296,000
- PASAVESAS	State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues	w w w w w w	,000 - - - - - -	w w w w w w w w w w w w w w w w w w		814,000 ed Trust Funds	2,946,000 Total 31,835,000 11,296,000 458,000 43,589,000
Total	State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues Salaries and Wages		,000	w wwwwww w		814,000	2,946,000 31,835,000 11,296,000 43,589,000 43,589,000
- New York	State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues Salaries and Wages Staff Benefits		,000,000	ww wwwww w w		ad Trust Funds	2,946,000 31,835,000 11,296,000 43,589,000 43,589,000 13,662,000 6,388,000
Total	State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues Salaries and Wages Staff Benefits Services, Supplies, Materials, & Equip.		,000	N		ed Trust Funds	2,946,000 31,835,000 11,296,000 43,589,000 43,589,000 13,662,000 6,388,000 7,238,000
Total	State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues Other Revenues Salaries and Wages Staff Benefits Services, Supplies, Materials, & Equip. Scholarships & Fellowships		,000,000	www.www w		Ed Trust Funds	2,946,000 31,835,000 11,296,000 43,589,000 13,662,000 6,388,000 7,238,000
Fotal	State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues Other Revenues Salaries and Wages Staff Benefits Services, Supplies, Materials, & Equip. Scholarships & Fellowships Debt Service		0000,000			Ed Trust Funds	2,946,000 31,835,000 11,296,000 43,589,000 43,589,000 6,388,000 7,238,000
Total	State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues Other Revenues Salaries and Wages Staff Benefits Services, Supplies, Materials, & Equip. Scholarships & Fellowships Debt Service Utilities		,,000	wwwwww wwwwww.		Ed Trust Funds	2,946,000 31,835,000 11,296,000 43,589,000 43,589,000 6,388,000 7,238,000 2,252,000
Total	State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues Salaries and Wages Staff Benefits Services, Supplies, Materials, & Equip. Scholarships & Fellowships Debt Service Utilities Other Expenses		,000 ,000 ,000 ,000 ,000 ,000 ,000 ,00	N		ad Trust Funds	2,946,000 11,296,000 11,296,000 11,296,000 13,662,000 6,388,000 7,238,000 7,238,000 11,149,000 6,389,000 11,149,000
Total	Eate Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Sifts & Investments Other Revenues Other Revenues Staff Benefits Services, Supplies, Materials, & Equip. Scholarships & Fellowships Debt Service Utilities Other Expenses Other Expenses		000,000			814,000 ed Trust Funds	2,946,000 31,835,000 11,296,000 4458,000 43,589,000 6,388,000 7,238,000 7,238,000 11,149,000 11,149,000 41,348,000
Total	State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Sifts & Investments Other Revenues Staff Benefits Dervices, Supplies, Materials, & Equip. Scholarships & Fellowships Debt Service Utilities Other Expenses Other Expenses		000,000			ad Trust Funds	2,946,000 11,296,000 11,296,000 11,296,000 43,589,000 43,589,000 6,388,000 7,238,000 7,238,000 11,149,000 659,000 41,348,000 41,348,000

(50,000)	- \$	- >	(hUU,Ud)	\$ DOO'OT	v	ers	Net Fransiers
10000	•	•	ł		n		No. Tomas
27,007,000	. \$	- \$	12,280,000 \$	14,727,000 \$	\$	otal	Expenses Total
	- \$	- \$	- \$	- \$	ş	Other Expenses	
	- -	- \$, \$	- \$	₩	Utilities	
	· ·	, \$	' \$,	\$5	Debt Service	
	, •	, doi	· •	- \$	S	Scholarships & Fellowships	
7,146,000	, 45	т Ф	4,990,000 \$	2,156,000 \$	٠S	Services, Supplies, Materials, & Equip.	
5,407,000	· ·	' '	2,001,000 \$	3,406,000 \$	s	Staff Benefits	
14,454,000	- \$	· ·	5,289,000 \$	9,165,000 \$	v	Salaries and Wages	Expenses
27,095,000	- \$	\$	12,378,000 \$	14,717,000 \$	\$	Otal	Revenues Total
2,038,000	- \$	- \$	1,946,000 \$	92,000 \$	\$	Other Revenues	
	·	Į V	.ı ⊹	- \$	Α.	Gifts & Investments	
	- (∧-	, \$	·	· \$	43	Contracts & Grants	
	5	' •	- - - -		ş	Patient Services	
1,388,000	- - S -	· \$	1,388,000 \$	- \$	⋄	Sales & Services	
23,669,000	- 45	• \	9,044,000 \$	14,625,000 \$	❖	State Appropriation, Tuition, & Fees	Revenues
	•						-
	- \$	- \$	\$	- \$	w	SIS	Net Transfers
3,511,000	\$. \$	642,000 \$	2,869,000 \$	\$	otal	Expenses Total
14,000	- \$	- \$	- \$	14,000 \$	4	Other Expenses	
	, •	·	·	·S	₩.	Utilities	
•	·	' '	1 \$\$, \$	₩	Debt Service	
•	' \$, VA	· •	· \$	₩.	Scholarships & Fellowships	
612,000	- ts	, \$5	311,000 \$	301,000 \$	\$	Services, Supplies, Materials, & Equip.	
777,000	- -	· ·	104,000 \$	673,000 \$		Staff Benefits	
2,108,000	.	· ·	227,000 \$	1,881,000 \$	₩,	Salaries and Wages	Expenses
3,510,000	- \$	- \$	641,000 \$	2,869,000 \$	\$	11	Revenues Total
822,000	. \$	- \$	641,000 \$	181,000 \$	÷	Other Revenues	
	- - -	· ·	· .	- \$^	ţ o	Gifts & Investments	
,	τ ο	ι \$, \$	❖	Contracts & Grants	
1	·	· 4>	· •	,	❖	Patient Services	
,	· \$	·	, W	· .	ψ.	Sales & Services	
2,688,000	1 0	۱. س	÷ \$	2,688,000 \$	\$	State Appropriation, Tuition, & Fees	Revenues

\$\$ 5,000 \$\$ 15,000 \$\$ 5,055,000 \$\$ 5,055,000 \$\$ 75,000 \$\$ 75,000 \$\$\$ 237,000 \$\$ 1,231,000 \$\$ 65,000 \$\$ 65,000 \$\$ 5,337,000 \$\$ 5,337,000	Overhead/F&A Receipts	Auxiliary & Other Trust: C Funds 5 75,000 \$ \$ 75,000 \$ \$ 120,000 \$ \$ 25,000 \$ \$ 65,000 \$ \$ 9 90,000 \$ \$ (45,000) \$	General Fund 5,055,000 \$ 5,055,000 \$ - \$ 192,000 \$ 5,247,000 \$ 1,331,000 \$ 1,49,000 \$ - \$ 47,000 \$ 5,247,000 \$	w www.www www.www	d Balance State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues Salaries and Wages Staff Benefits Services, Supplies, Materials, & Equip. Scholarships & Fellowships Debt Service Utilities Other Expenses	Advancement Revenues State Ay Sales & Patient Contrac Gifts & Other R Revenues Total Expenses Salaries Services Scholan Debt Se Utilities Other E Expenses Total Net Transfers
ed Trust Funds			,000 ,000 ,000			Advancemen Revenues Tot Expenses Tot Net Transfers
ed Trust Funds Total			,,000		1	Advancemen Revenues Tot Expenses Tot
ed Trust Funds	, , , , , , , , , , , , , , , ,		0000,000		Sate 200 1	Advancemen Revenues Tot Expenses Toto Expenses Toto Company in Full Properties Revenues Toto Revenues Toto
ed Trust Funds Total		N	,,000 ,,000 ,,000 ,,000 ,,000			Change in Fu Advancemen Revenues Revenues Tor Revenues Tor Expenses
ed Trust Funds Total		www.www www.ww	,000		1 1 1 1 1 1 1 1 1 1	Change in Fu Advancemen Revenues Revenues To
ed Trust Funds Total			,,000 ,,000 ,,000 ,,000		(株体数数 TT	Advancemen Revenues To Revenues Expenses
ed Trust Funds			,,000 ,,000 ,,000		- 「 「 「 「 「	Change in Fu Advancemen Revenues Revenues To
ed Trust Funds Total		w w w w w w w w w w w w w w w w w w w	,000 ,000 ,000			Advancemen Revenues Total Revenues Total Expenses
ed Trust Funds Total		a a a a a a a a a a a a a a a a a a a	,,000		[[48868-9879] [T]	Change in Fu Advancemen Revenues Revenues Tot Expenses
ed Trust Funds Total - \$ 5,0 - \$ 5,0 - \$ 5,0 - \$ 3,8	, , , , , , , , , , , , , , , , , , , ,	n	5,000		[[[[[[[[[[[[[[[[[[[Advancemen Revenues Revenues Tot
- \$ Joual Funds Total - \$ 5,0	, , , , , , , , , , , , , , , , , , , ,	w w w w w w w	,,000 ,,000		[[[[[[[[[[[[[[[[[[[Advancemen Revenues To
- \$ 3,4 ed Trust Funds Total - \$ 5,0 - \$ 5,0 - \$ 5,0		wwwwwwwwww),000 		1 (AMACAMA)	Change in Fu Advancemen Revenues
- \$ 3.4 red Trust Funds Total - \$ 5,0 - \$ 5,0	1 1 1 1 1 1		,,000			Change in Fu Advancemen Revenues
- \$ 8,4 - \$ Total - \$ 5,0 - \$ 5,0		wwww.	,,000	V. V. V. V.	P	Change in Fu Advancemen Revenues
- \$ 34 red Trust Funds Total - \$ 5,0	· · · · <u>·</u>	www.	,,000	· w w w w	<u> </u>	Change in Fu Advancemen Revenues
- \$ 8,4 ed Trust Funds Total - \$ 5,0	. , , ,	w w w	,,000	, w w w		Change in Fu Advancemen Revenues
- \$ 8,4 - \$ 10tal	, , , , , , , , , , , , , , , ,	· w w	5,000	, w w		Change in Fu Advancemen Revenues
- \$ 8,4 ed Trust Funds Total	1	n 40	5,000	, v		Change in Fu Advancemen Revenues
- \$ 8,4 - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$, <u> </u>	s s	000	\$		Change in Fu Change in Fu Advancemen Revenues
- \$ 8,4 - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$		s			d Balance	Change in Fu
- \$ 8,4t	,	\$ 000,5	- >	V		Net I ransfers
		1	1	1		
		378,000 \$	8,029,000 \$	\$		Expenses Total
\$ - \$ 427,000		- 5	427,000 5	Ş	Other Expenses	
	. 1	• •		· v	Utilities	
· • • • • • • • • • • • • • • • • • • •		, . •\v	{v>	· \	Debt Service	
	,	·		···	Scholarships & Fellowships	
\$ 1,035,000		97,000 \$	938,000 \$, v	Services, Supplies, Materials, & Equip.	
\$ - \$ 2,175,000	1	17,000 \$	2,158,000 \$	· V	Staff Benefits	
\$ - \$ 4,770,000	1	264,000 \$	4,506,000 \$	s	Salaries and Wages	Expenses
\$ - \$ 8,417,000		388,000 \$	8,029,000 \$	ş	31	Revenues Total
		31,000 \$	1,634,000 \$	47	Other Revenues	
• • • • • • • • • • • • • • • • • • •			- to	· v	Gifts & Investments	
i so		. 401	· \ 0	· 45	Contracts & Grants	
100	,	· vs	: - ···•	· v .	Patient Services	
\$ - \$ 89,000	,	\$ 000,88	· .	, t s	Sales & Services	
\$ - \$ 6,663,000		268,000 \$	6,395,000 \$	Ś	State Appropriation, Tuition, & Fees	Revenues

	Ó	General Fund Auxilia	Auxiliary & Other Trust	Overhead/F&A	Restricted Trust Funds	Funds	Total
Beginning Fund Balance		\$	11,228,000 \$	receipts -	\$	\$	11,228,000
State Appropriation Tuition	χ. Προς Δ.		1 464 000 \$,	A	ı.	1.464.000
Sales & Services	· · ·	ļ. \$5.4	36,522,000 \$		• ••	, 40 ·	36,522,000
Patient Services	\	.	· \$	•	w	; •	
Contracts & Grants	ψ,	, ,	- \$;	t	·	•
Gifts & Investments	· v ›	· ••			. ∙	· W	,
Other Revenues	, ·	,	1		٠	n v	200,000
Revenues Total	Ş	- \$	38,186,000 \$		·	- 4	38,136,000
Expenses Salaries and Wages	ς,	· \$	7,987,000 \$		₩.	s	7,987,000
	*	, \$	3,026,000 \$		· .	·	3,026,000
Services, Supplies, Materials, & Equip.	•	· •	14,300,000 \$		n vo	n Vn	14,300,000
Scholarships & Fellowships	· •	ı V	\$ 000,TSE			, , -t	2 22,000
Debt Service	~ W	n-101	1,464,000 \$		ሱ ፈ ሳ	ስ i	1,464,000
Other Eypenses	<i>እ</i> ቴ	י יי	860,000 \$		in (' 'A' +	860.000
Expenses Total	\$	- \$	28,959,000 \$		\$	s	28,959,000
Net Transfers	\$	- \$	(16,290,000) \$		\$	\$	(16,290,000)
Change in Fund Balance		\$	(7,063,000) \$		\$	w	(7,063,000)
Housing I was possessed.		<i>^</i>	1		۸	· w	4 165 000
Outline Fraud Dalaman		\$ General Fund	\$ 4,165,000 \$ Auxiliary & Other Trust Funds	Q	\$	- \$ Funds	4,165,000 Total
beginning rund balance					\$ Restricted Trust		4,165,000 Total 16,264,000
Revenues State Appropriation, Tuition, & Fees	•				Restricted Trust		4,165,001 Total 16,264,001 507,001
Revenues State Appropriation, Tuition Sales & Services	v v				Restricted Trust		4,165,000 Total 16,264,000 507,000 34,575,000
Revenues State Appropriation, Tuition Sales & Services Patient & Grant	n w w w				Restricted Trust		4,165,000 Total 16,264,000 507,000 34,575,000
Revenues State Appropriation, Tuition Sales & Services Patient Services Contracts & Grants Gifts & Investments					Restricted Trust		4,165,000 Total
Revenues State Appropriation, Tuition Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues	w w w w w				Restricted Trust		4,165,001 Total 16,264,000 507,000 34,575,000
	wwwwww				Restricted Trust		4,165,001 Total 16,264,000 34,575,000 34,575,000
Revenues State Appropriation, Tuition Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues Revenues Total Expenses Salaries and Wages	w wwwwww w				Restricted Trust		4,165,001 Total 16,264,000 34,575,000 3
1 1	~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~				Restricted Trust		4,165,001 Total 16,264,000 34,575,000 34,575,000 35,082,000 7,102,000 2,687,000
1 1	φ ••••••••••••••••••••••••••••••••••••				Restricted Trust		4,165,000 Total 16,264,000 34,575,000 35,082,000 7,102,000 11,061,000
1 1	φ • • • • • • • • • • • • • • • • • • •				Restricted Trust		7,105,000 11,061,000 11,061,000 11,061,000 186,000
1 1	Ψ ••••••••••••••••••••••••••••••••••••				Restricted Trust		16,264,000 34,575,000 34,575,000 34,575,000 11,061,000 11,061,000 11,061,000 11,061,000 11,061,000 11,061,000 11,061,000
1 1	Ψ ••••••••••••••••••••••••••••••••••••				Restricted Trust		4,165,000 Total 16,264,000 34,575,000 34,575,000 7,102,000 2,687,000 116,000 1186,000 8,746,000 4,615,000 890,000
1 1 1 1	T		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Restricted Trust		4,165,000 16,264,000 34,575,000 34,575,000 7,102,000 2,687,000 11,061,000 1186,000 4,615,000 35,287,000 35,287,000
	φ ω ω ω ω ω ω ω ω ω ω ω ω ω ω ω ω ω ω ω				Restricted Trust		4,165,000 16,264,000 34,575,000 34,575,000 35,082,000 11,061,000 11,061,000 186,000 18,746,000 4,615,000 35,287,000 35,287,000 11,048,000
	Ψ		_		A A A A A A A A A A A A A A A A A A A		4,165,000 16,264,000 34,575,000 34,575,000 34,575,000 7,102,000 7,102,000 11,061,000 11,061,000 11,615,000 8,746,000 4,615,000 35,287,000 11,048,000) (1,253,000)

Appalachian State University - Unit Breakout FY 2025-26 All-Funds Budget

Parking & Transportation		General Fund		Auxiliary & Other Trust Funds	Overhead/F&A Receipts		Restricted Trust Funds	Total
Beginning Fund Balance			\$	4,191,000	\$	\$	- \$	4,191,000
Revenues State Appropriation, Tuition, & Fees	ion, & Fees	.	•	3,050,000	.	\$	ا به	3,050,000
		1 0 +	i to	4,640,000	· ·	М	.	4,640,000
Patient Services		\$	- \$	1	₹	, \$	- \$	•
Contracts & Grants		₩	, \$	1	•	· 1	·	
Gifts & Investments		ን ቀን	' • • •		* 10	ı n vo	ነ ጉ ቴ ሪን	
Other Revenues		·	· ·	1	****	, ,	, ,	200000
Revenues lotal		\$, \$	7,690,000	ľ	- \$, ,	000,069,7
Expenses Salaries and Wages		W	,	1,020,000	•••	ι •	' '	1,020,000
		\$	ı V	535,000 \$	**	· vs	- •	535,000
Services, Supplies, Materials, & Equip	ials, & Equip.	\$	- -\$%	3,399,000 \$	**	ι - (Λ-	- 405-	3,399,000
Scholarships & Fellowships	25	₩	·	1	\$	'n	-65	
Debt Service		ţņ	· •	1,695,000	· ‹ ›	' - 45	· 45	1,695,000
Other Second		Դ • / /1	, to	57,000	n • •C	, h -{v	: I	5/,000
Expenses Total		.	- \$	6,706,000 \$	\$	- &	- 5	6,706,000
				- 1				
Net Transfers		\$	- \$	(1,440,000)	\$	- \$	- \$	(1,440,000)
Change in Fund Balance			\$	(456,000)	\$	- \$	- \$	(456,000)
				1				
Athletics			\$	- 1 1	Š	\$-	·	3.735.000
		General Fund		735,000 er Trust	\$ Overhead/F&A Receipts		\$ - \$ Restricted Trust Funds	3,735,000 Total
Beginning Fund Balance		General F				1		3,735,000 Total
Beginning Fund Balance Revenues State Appropriation, Tui	ion, & Fees	General Fu						3,735,000 Total 20,987,000
Beginning Fund Balance Revenues State Appropriation, Tuition, & Fees Sales & Services	ion, & Fees	General Fi						3,735,000 Total 70,987,000
Beginning Fund Balance State Appropriation, Tuit Sales & Services Patient Services	ion, & Fees							3,735,000 Total 20,987,000
Beginning Fund Balance State Appropriation, Tuit Sales & Services Patient Services Contracts & Grants Gifts & Investments	ion, & Fees						1 668333	3,735,000 Total 20,987,000 13,155,000
Beginning Fund Balance State Appropriation, Tuli Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues	ion, & Fees	General	.000					3,735,000 Total 20,987,000 13,155,000 9,777,000 5,268,000
Beginning Fund Balance Revenues State Appropriation, Tuli Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues Revenues Total	ion, & Fees	General	0000					3,735,000 Total 20,987,000 13,155,000 9,777,000 5,268,000 49,187,000
	ion, & Fees	General	. 000				1 1 Fee: 1 1	3,735,000 Total 20,987,000 13,155,000 9,777,000 5,268,000 49,187,000
	ion, & Fees	General	, . 0000					3,735,000 Total 20,987,000 13,155,000 9,777,000 5,268,000 49,187,000 13,695,000 3,424,000
	ion, & Fees	General	,000					3,735,000 Total 20,987,000 13,155,000 9,777,000 5,268,000 49,187,000 13,695,000 13,695,000 16,369,000
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ion, & Fees	General	,,000					3,735,000 20,987,000 13,155,000 9,777,000 5,268,000 49,187,000 13,695,000 16,369,000
1 1 1 1 1 1 1 1 1 1 1	ion, & Fees rials, & Equip.	General	000 000 1 1 000 000 1 1 1 1 1 1					3,735,000 Total 20,987,000 13,155,000 9,777,000 5,268,000 49,187,000 49,187,000 13,695,000 3,424,000 16,369,000 9,000,000 5,839,000 850,000
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ion, & Fees rials, & Equip.	General	,000					3,735,000 Total 20,987,000 13,155,000 5,268,000 49,187,000 49,187,000 13,695,000 3,424,000 16,369,000 9,000,000 5,839,000 5,839,000
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ion, & Fees rials, & Equip.	General	000,000					3,735,000 13,155,000 13,155,000 13,155,000 5,268,000 49,187,000 3,424,000 16,369,000 9,900,000 5,839,000 850,000
	ion, & Fees rials, & Equip.	General	,000					3,735,000 Total 20,987,000 13,155,000 9,777,000 49,187,000 13,695,000 3,424,000 16,369,000 9,000,000 5,839,000 880,000 880,000
	ion, & Fees	General	,,000					3,735,000 20,987,000 13,155,000 5,268,000 49,187,000 13,695,000 3,424,000 16,369,000 9,000,000 5,839,000 880,000 49,177,000

Appalachian State University - Unit Breakout FY 2025-26 All-Funds Budget

Beginning Fund Balance	d Ralance		\$	Funds 4,468,000 \$	Receipts	\$	- \$	4,468,000
	Ctate Assessmentian Trition O Coop	Դ	ć.	5 000 out 2		٠.	n-	7 700 000
	Sales & Services	·	· ·	199,000 \$		· ·	· •••	199,000
	Patient Services	Ś	· ·	726,000 \$		(A	V	726,000
	Contracts & Grants	\$	· \$	· \$		ts.	, •	•
	Gifts & Investments	₩.	- \$ -	- \$		· vs	ţ,	
	Other Revenues	\$	\$, \$	1	₩.	, \$	
Revenues Total	9.	٠,	- \$	8,133,000 \$		\$	\$	8,133,000
Expenses	Salaries and Wages	w	, •	4,781,000 \$		w	, •	4,781,000
	Staff Benefits	❖	- \$-	1,799,000 \$		w	, \$\$	1,799,000
	Services, Supplies, Materials, & Equip.	₩	·	1,311,000 \$		(· •	1,311,000
	Scholarships & Fellowships	n (Λ	, w	20,000 \$,	n vn	n 40	20,000
	Utilities	v. (, V+-4	70.000 \$	·	· Vn· t	, Un t	70,000
	Other Expenses	\$	ń.	128,000 \$		5	, ,	128,000
Expenses Total	1	\$	- \$	8,109,000 \$		\$	\$	8,109,000
Net Transfers		\$	- \$	(751,000) \$		\$	- \$	(751,000)
Change in Fund Balance	d Balance		\$	1		I		
Ending Fund Balance			Comment of the commen	(727,000) \$,	\$	(727,000
Other Auxiliaries	alance		\$	1 1 1			1 1 1	3,741,000
Revenues	alance .		\$ General Fund Auxilia	741,000 er Trust	88 2			(727,000 3,741,000
	alance . les State Appropriation, Tuition, & Fees	\$	0.00					(727,000 3,741,000 Total 15,190,000
	ites State Appropriation, Tuition, & Fees Sales & Services	, w w	0.00					(727,000) 3,741,000 Total 15,190,000 11,745,000
	Ites State Appropriation, Tuition, & Fees Sales & Services Patient Services	, w. w. w.	0.00					(727,000) 3,741,000 Total 15,190,000 11,745,000
	ites State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments	wwww.	00				18 8 1 1 1	(727,000) 3,741,000 3,741,000 15,190,000 11,745,000
	ies State Appropriation, Tuition, & Fees Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues	w w w w w w	.000					(727,000) 3,741,000 15,190,000 11,745,000 11,745,000 228,000 936,000
Revenues Total	T 120 0 0 0 0 1 2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	www.ww	0.00					3,741,000 3,741,000 Total 15,190,000 11,745,000 228,000 936,000 28,099,000
Revenues Tota		w www.ww w	0.00					(727,000) 3,741,000 15,190,000 11,745,000 11,745,000 936,000 936,000 28,099,000 8,384,000
Revenues Tota	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ww www.ww ww	0.00					(727,000) 3,741,000 15,190,000 11,745,000 11,745,000 936,000 936,000 23,099,000 8,384,000 2,850,000
Revenues Tota Expenses		www.ww.w	0.00					(727,000) 3,741,000 15,190,000 11,745,000 11,745,000 936,000 936,000 28,099,000 8,384,000 2,850,000 15,984,000
Revenues Tota Expenses	- I 1 1 1 1 1 1 1 1 1		0.00					(727,000) 3,741,000 15,190,000 11,745,000 11,745,000 936,000 28,099,000 28,099,000 2,850,000 15,984,000 650,000
Revenues Tota Expenses			0.00					(727,000) 3,741,000 15,190,000 11,745,000 11,745,000 936,000 936,000 228,099,000 28,384,000 2,850,000 15,984,000 15,984,000 469,000
Revenues Tota Expenses	. I = 1 10/60/22 1 = 1	www.ww www.ww	0.00 ,000 ,000				1 1 1 1	(727,000 3,741,000 15,190,000 11,745,000 11,745,000 228,000 936,000 936,000 28,099,000 28,099,000 15,984,000 15,984,000 15,984,000 15,984,000 15,984,000 320,000 320,000
Revenues Total Expenses Expenses Total		wwwwwwwwwww	,000 ,000 ,000 ,000				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(727,000 3,741,000 15,190,000 11,745,000 11,745,000 228,099,000 28,099,000 28,099,000 2,850,000 469,000 289,954,000 320,000 320,000
Revenues Tota Expenses Expenses Tota		wwwwww wwwwww	0.00					(727,000 3,741,000 15,190,000 11,745,000 11,745,000 228,099,000 28,999,000 8,384,000 2,850,000 15,984,000 650,000 469,000 297,000 320,000 28,954,000
Revenues Tota Expenses Expenses Total Net Transfers		w www.ww. www.ww.	0.00					(727,000) 3,741,000 15,190,000 11,745,000 228,099,000 28,999,000 28,999,000 15,984,000 28,999,000 15,984,000 28,999,000 15,984,000 28,999,000 15,984,000 15,984,000 15,984,000 28,984,000 15,984,000 15,984,000 15,984,000 15,984,000 15,984,000

Appalachian State University - Unit Breakout FY 2025-26 All-Funds Budget

2.441.000	- \$		S	2 441 000 \$	٠		nd Ralance	Change in Fund Ralance
(3,723,000)				(1,1,2,0,00)		,		THE PROPERTY OF THE PARTY OF TH
(1 725 000)	,	^	^	(1 725 000) \$, ,	\$		Net Transfers
23,330,000	- \$	- \$	\$	23,330,000	- \$	ş	(a)	Expenses Total
1,873,000	- \$	- \$	\$	1,873,000	- \$	s	Other Expenses	
33,000	- •	· •	.	33,000	·,	₩	Utilities	
685,000	, ts		·s	685,000	1 -{}	₹ \$	Debt Service	
68,000	- S	' 45-	❖	68,000	Ŋ	w	Scholarships & Fellowships	
17,552,000	- \$		s	17,552,000		· •	Services, Supplies, Materials, & Equip.	
891,000	, A	, 40-	₩.	891,000	- -	'n	Staff Benefits	•
2,228,000	ţ,	i v	❖	2,228,000	·	ψ	Salaries and Wages	Expenses
27,496,000	- 5	s	S	27,496,000	, , ,	\$	ital	Revenues Total
494,000	- \$	- \$	\$	494,000	. \$. \$	Other Revenues	
•	· ·	· w	ν.		· •	₩.	Gifts & Investments	
		' 1/3-	.	1	·	₩	Contracts & Grants	
•	· ·s	· \$	₩		٠ ١	÷	Patient Services	
27,002,000	ţ	٠,	₩	27,002,000	•	₩	Sales & Services	
	·s	Ś	S		ı Və	φ.	State Appropriation, Tuition, & Fees	Revenues



Dougherty Administration 438 Academy Street ASU Box 32003 Boone, NC 28608-2003 (828) 262-6432

Date:

March 14, 2025

To:

Appalachian State University Board of Trustees

From:

Nick Katers, Associate Vice Chancellor for Facilities Management

Re:

Action Item – Fermentation Sciences Renovation \$150,000

The Fermentation Sciences Department from the College of Arts and Sciences, resides primarily in Mountain Laurel Hall in the kitchen space of the former hotel. This space has become inadequate for the program's recent expansion. This is a FY 23-24 carry forward funded project to convert a portion of the vending space into more academic space. The project will swap approximately 900 square feet of the vending space and be reconfigured into academic space for the department. The estimated cost of the renovation is \$150,000 and falls within the approval threshold of the Appalachian State University Board of Trustees. A University of North Carolina Capital Project Authorization form is attached with additional details.

The scope of work includes renovation of existing underutilized vending area in Mountain Laurel Residence Hall to create offices and student study/collaboration space for the Fermentation Sciences Department. Project will require new walls doors, finishes, electrical HVAC split system and a rework of existing fire sprinkler system

This project is not time sensitive. The work will involve shutting down the entire vending area of the residence hall for 3-4 weeks while new walls and electrical conduit are installed. The estimated construction start is May 2025 with a four-month duration.

THE UNIVERSITY OF NORTH CAROLINA CAPITAL PROJECT AUTHORIZATION FORM

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CAPITAL PROJECT SCO	PE AND JUSTIFI	CATION	是是是是							
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6. Was Adv Planning autho	rized by legislation	or BOT?	No	вот	Authorizatio	on Date :		Date SD sub	mitted to SCC):
7. Describe proposed proje Renovate existing underutilize			-	_		-				
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Year 3

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C. TOTAL ESTIMATED PROJECT BUDGET

Proposed Construction Schedule:

Amount

Year 1

Date project estimate prepared: Estimated construction start date:

Source

Year 2

Amount

Project Title: Fermentation Sciences Renovation				Interscope	Item:
Estimated construction	completion date:	1-727 7-7393		•	•
Estimated Construction Costs:		Qty	Unit	Cost per Unit	7.4.1
01 General Requirements	Temperatura sy eye a w	1	EA	\$26,000	Total
02 Existing Conditions	Property and the second	900	SF	\$15	\$26,00
06 Wood, Plastics, and Composites	20 2 2 2 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	900	SF	\$11	\$13,50
08 Openings	TANK MEMBERS	4		A SECTION OF THE PROPERTY OF T	\$9,90
09 Finishes	742 444-001		EA	\$650	\$2,60
		900	SF	\$19	\$17,08
21 Fire Suppression		900	SF	\$10	\$9,00
23 Heating, Ventilating, and Air Conditioning (HVAC)		900	JAMES SF. 11	\$13	\$11,70
26 Electrical		900	SF	\$22	\$19,80
28 Electronic Safety and Security		900	SF SF	\$6	\$5,40
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				Subtotal	\$114,985
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Overhead and Profit	93	5.00 %			\$5,749
			Total Estin	nated Construction Cost	\$123,034
Owner's Contingency (3% New Construction, 5% R&R)		00.0/		20/ /New) 5-50/ /D05/	
scalation Cost Increase (from date of estimate to midpoint of construction)	- A-	5.00 %		3% (New) or 5% (R&R)	\$6,152
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			fotal Es	timated Escalation Cost	\$8,202
Other Project Fees:	E-A	Percent		Recommended Range	Tota
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pecial Inspections/Materials Testing/Geotechnical				0.5% - 1.5%	1,230
		.25 %		1.25%	1,538
ustainability	2.2	2.00 %		2% - 3%	2,461
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July March	Nick Katers, AVC F	acilities Ma	nagement		3/14/2025
gnature of AVC for Facilities (or equivalent)	Print name and title				Date
ertify that the funds are available for the planning, design, construction, and operation	ons and maintenance of the John Adams, Inter		roject.		3/14/2025
nature of CFO (or equivalent)	Print name and title			-	Date
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APITAL BUDGET REQUESTS AND REVISIONS (To be completed after approval	by campus capital budg	et office)			
dget Fund: Date Authorized by OSC:			ate IBIS Budget App	round by OCDM.	

For revisions, date IBIS Budget Approved by OSBM:

IBIS Short Title:



Dougherty Administration 438 Academy Street ASU Box 32003 Boone, NC 28608-2003 (828) 262-6432

Date:

March 14, 2025

To:

Appalachian State University Board of Trustees

From:

Nick Katers, Associate Vice Chancellor for Facilities Management

Re:

Action Item - 2025 Campus Parking Repairs and Paving \$250,000

This is a parking receipt initiated and supported project to replace and upgrade approximately 55,000 square feet of paved parking areas across various locations across campus. Repairs are needed to several parking lots in order to keep them in usable condition. It is the desire to allocate some available funding each year from the parking and transportation fund to deal with the worst areas on campus and make upgrades to our parking areas. The estimated cost of the 2025 project is \$250,000 and falls within the approval threshold of the Appalachian State University Board of Trustees. A University of North Carolina Capital Project Authorization form is attached with additional details.

The scope of work includes the demolition of failing asphalt along with re-grading and drainage improvements to the base, subbase, and storm sewer systems. Additional site work and removal of unsuitable materials may be necessary as well as installation of new curb and gutters where appropriate. Once complete there will be placement of new asphalt by local contractor.

This project is not time sensitive. The work must occur during the summer months to limit the disruption of campus traffic as much as possible. The estimated construction start is May 2025 with a three-month duration.

THE UNIVERSITY OF NORTH CAROLINA CAPITAL PROJECT AUTHORIZATION FORM

Project Title: 2025	Commen				Date:			02.06.2025			nterscope Code	
						- Gr 15					Interscope Item	:
CAPITAL PROJEC												
1. Name of Building	-	Various On Ca	ampus Parking Lo							2. Project Type:		r Construction
3a. Estimated Existing 3b. Estimated New Control	-	al GSF:	55,000			rrent Use: oposed Use:		arking/Transport arking/Transport		and Ownership:	State Owned	(SCO is the Al
6. Was Adv Planning	g authorize	ed by legislati	ion or BOT?	No.	Si .	BOT Auth	norizatio	on Date :		Date SD sub	mitted to SCC	
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8a. Current departmo								departments a Parking and Tra				
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Amount	Source								
n/a		n/a		n/a		n/a		n/a	

4. For any new construction, addition, or comprehensive renovation, provide the estimated annual operations and maintenance costs and the fund source for the first five years.

Yea	ar 1	Yea	ar 2	Ye	ar 3	Yea	ar 4	Yea	ir 5
Amount	Source								
n/a		n/a		n/a		n/a		n/a	

Inst	itu	tior	١.

Appalachian State University

Date:

02.06.2025

Interscope Code:

Interscope Item:

	Project Title:	2025 Campus Paving
C.	TOTAL ESTIM	ATED PROJECT BUDGET

Proposed Construction Schedule:

Date project estimate prepared:

Estimated construction start date: Estimated construction completion date:

2/7/2025 5/12/2025 8/8/2025

01 General Requirements	1000 1000 1000 1000 1000 1000 1000 100
02 Existing Conditions	4
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Bonds and Insurance Overhead and Profit

Owner's Contingency (3% New Construction, 5% R&R) Escalation Cost Increase (from date of estimate to midpoint of construction)

Other Project Fees:

Advanced Planning

Design Services

Preconstruction Services

Commissioning

Special Inspections/Materials Testing/Geotechnical

Sustainability

Other Project Fees (not included in construction contract above):

Land Purchase

Demolition

AV Equipment

Fixed Equipment

Movable Equipment

Other (specify)

Other (specify)

Qty	Unit	Cost per Unit	Total
55,000	SF	\$1	\$5,000
55,000	SF	\$1	\$20,000
55,000	SF	\$2	\$194,100
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		Subtotal	\$219,100
2.00 %			\$4,382
5.00 %			\$10,955
	Total Estim	nated Construction Cost	\$234,437
500 %		3% (Now) or 5% (D&D)	£11 CE7

Percent		Recommended Range	Total
	\$15,564		
4	months	5.0% annually	3,907
5.00 %		3% (New) or 5% (R&R)	\$11,657

Percent	Recommended Range	Total
0.00 %	1% - 2.5%	0
0.00 %	9% - 11%	0
0.00 %	1% for CM@R	0
0.00 %	0.5% - 1.5%	0
0.00 %	1.25%	0
0.00 %	2% - 3%	0
	Total Other Project Fees	\$0

Qty	Unit	Cost per Unit	Total	Total w/ Escalation
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	7,00,170	#DIV/0!		\$0
		#DIV/0!		\$0
	15 1 1 1 1 1	#DIV/0!	110000000000	\$0
	Trades.	#DIV/0!	Maria Andrew	\$0
		Total Other	Project Costs	\$0
Philipping in the second	\$250,001			

D. CERTIFICATION AND AUTHORIZATIONS

I certify that this capital improvement request, to the best of my knowledge, is true and c	orrect and describes the permanent improvements necessary to construct a	and complete the project. I
further certify that the capital improvement request has been duly authorized.		
7/6/Kaley	Nick Katers, AVC Facilities Management	3/14/2025

	-
Signature of AVC for Facilities (or equivalent)	Dein

3/14/2025 Date

I certify that the funds are available for the planning, design, construction, and operations and maintenance of the proposed project.

John Adams, Interim CFO

3/14/2025

Signature of CFO (or equivalent)

Print name and title

Date

APITAL BUDGET REQUESTS AND	REVISIONS (To be completed after approval by	campus capital budget office)
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TOTAL STREET,		
Budget Fund:	Date Authorized by OSC:	
budget Fulla.	Date Authorized by OSC.	

Date IBIS Budget Approved by OSBM:

IBIS Short Title:	For revisions, date IBIS Budget Approved by OSBM



Dougherty Administration 438 Academy Street ASU Box 32003 Boone, NC 28608-2003 (828) 262-6432

Date:

March 14, 2025

To:

Appalachian State University Board of Trustees

From:

Nick Katers, Associate Vice Chancellor for Facilities Management

Re:

Action Item - 2025 Parking Deck Maintenance/Repairs \$250,000

This is a parking and transportation fund initiated and supported project to conduct annual maintenance and repair of our fixed parking structures. Current year maintenance includes repairs to structural crack and leaking joints on the Rivers Street and Library parking decks. It is the desire to allocate some available funding each year from the parking and transportation fund to deal with the worst areas on campus and make upgrades to our parking decks. The estimated cost of the 2025 project is \$250,000 and falls within the approval threshold of the Appalachian State University Board of Trustees. A University of North Carolina Capital Project Authorization-form-is-attached-with-additional-details.

The scope of work includes assessment and repair the decks due to age and salt intrusion. This year's concentration is on cracking and expansion joint repair in our two oldest decks.

This project is not time sensitive. The work should occur during the summer months to limit the disruption of campus traffic as much as possible. The estimated construction start is May 2025 with a three-month duration.

THE UNIVERSITY OF NORTH CAROLINA CAPITAL PROJECT AUTHORIZATION FORM Institution: Appalachian State University 02.06.2025 Interscope Code: Project Title: 2025 Parking Deck Maintenance Interscope Item: CAPITAL PROJECT SCOPE AND JUSTIFICATION 1. Name of Building(s): Rivers Street/Library Parking Decks 2. Project Type: Misc. Other Construction 3a. Estimated Existing GSF: 79.000 4a. Current Use: Parking/Transportation 5. Land Ownership: State Owned (SCO is the AHJ) 3b. Estimated New or Additional GSF: 4b. Proposed Use: Parking/Transportation 6. Was Adv Planning authorized by legislation or BOT? **BOT Authorization Date:** Date SD submitted to SCO: No 7. Describe proposed project scope: Project scope is to perform annual maintenance required to maintain campus parking decks in usuable condition for future service. Current year maintenance includes repairs to structural cracks and leaking joints on the Rivers Street and Library parking decks. 8a. Current departments and programs: 8b. Proposed departments and programs: Aux Services - Parking & Transportation Aux Services - Parking & Transportation

B. CURRENT CAPITAL PROJECT AUTHORIZATION AND FUND SOURCES

No

10. Is project incl. in the 6-year capital plan?

1. Identify fund sources for proposed project. For R&R funds and carry forward funds, provide the fiscal year. For trust funds and student fees, provide specific source of funds.

Project Title:

9. If the project is new construction or addition, describe the proposed use or disposition of the existing facility, including proposed timeline.

If so, indicate version:

Authorization Approval	Ву	Approval Date	Appropriated	R&R	Specify FY	Carry Forward*	Specify FY	Trust Funds	Source	Student Fees	Source	Debt Service Fees
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有管理是特別的特別的	透影響	100%	0%	0%	通過	0%	No.	100%		0%	the state in	0%

2. Provide additional details on proposed fund sources (e.g., availability of donations and gifts as of the date of the request, pledged amounts, type of federal grants, specific student fees including date and amounts already approved by the Board of Governors, etc.):

Parking and Transportation Trust Fund

3. For auxiliary-supported projects (e.g., housing, dining, parking, etc.), provide an estimate of annual revenues that will be generated by the project and the revenue source for the first five years.

Yea	ar 1 Year 2		Year 3		Year 4		Year 5		
Amount	Source	Amount	Source	Amount	Source	Amount	Source	Amount	Source
n/a		n/a	TANK THE TANK	n/a	基础的企业的	n/a	MANAGER	n/a	MINISTRA

4. For any new construction, addition, or comprehensive renovation, provide the estimated annual operations and maintenance costs and the fund source for the first five years.

Yea	rd	Year 2		Year 3		Year 4		Year 5	
Amount	Source	Amount	Source	Amount	Source	Amount	Source	Amount	Source
n/a		n/a	KAVALTER,	n/a	Between of	n/a	STATE OF THE STATE	n/a	SHEET CRIST

Appalachian State University

Date:

02.06.2025

Interscope Code:

Interscope Item:

C.	TOTAL ESTIMATED PROJECT BUDGET	H
		200

Proposed Construction Schedule:

Project Title: 2025 Parking Deck Maintenance

Date project estimate prepared: Estimated construction start date: Estimated construction completion date:

2/7/2025 5/12/2025 8/8/2025

Estimated Construction Costs: 03 Concrete 07 Thermal and Moisture Protection

Qty	Unit	Cost per Unit	Total
4,200	SF	\$35	\$147,000
3,200	ALE STATE	\$16	\$51,200
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		Profession		

Bonds and Insurance Overhead and Profit

Owner's Contingency (3% New Construction, 5% R&R) Escalation Cost Increase (from date of estimate to midpoint of construction)

Other Project Fees:

Advanced Planning

Design Services Preconstruction Services

Commissioning

Special Inspections/Materials Testing/Geotechnical

Sustainability

	Total Estimated Construction Cost	\$212,074
5.00 %		\$9,910
2.00 %		\$3,964
	Subtotal	\$198,200
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	#DIV/0!	SERVICE OF STREET

Percent		Recommended Range	Total
	Total E	Stimated Escalation Cost	\$13,255
3	months	5.0% annually	2,651
. 5.00 %		3% (New) or 5% (R&R)	\$10,604

Total	Recommended Range	Percent
0	1% - 2.5%	0.00 %
20,471	9% - 11%	0.00 %
0	1% for CM@R	0.00 %
. 0	0.5% - 1.5%	0.00 %
4,200	1.25%	0.00 %
0	2% - 3%	0.00 %
\$24,671	Total Other Project Fees	

Qty	Unit	Cost per Unit	Total	Total w/ Escalation
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		Total Other	Project Costs	\$0
TEMPER PROPERTY.	TOTA	AL ESTIMATED PRO	OJECT COSTS	\$250,000

Other Project Fees (not included in construction contract above):

Land Purchase Demolition AV Equipment Fixed Equipment Movable Equipment Other (specify)

Other (specify)

D.	CERTIFICATION AND	AUTHORIZATIONS

I certify that this capital improvement request, to the best of my knowledge, is true and cor	rect and describes the permanent improvements necessary to constru	ct and complete the project. I
further certify that the capital improvement request has been duly authorized.	ii .	
further certify that the capital improvement request has been duly authorized.	Nick Katers, AVC Facilities Management	3/14/2025

Print name and title

3/14/2025

Signature of AVC for Facilities (or equivalent)

Date

I certify that the funds are available for the planning, design, construction, and operations and maintenance of the proposed project.

John Adams, Interim CFO

3/14/2025

Print name and title

Date

CAPITAL BUDGET REQUESTS AND REVISIONS (To be completed after approval by campus capital budget office)

Budget Fund:

Date Authorized by OSC:

Date IBIS Budget Approved by OSBM:

IBIS	Short	Title
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For revisions, date IBIS Budget Approved by OSBM:



Dougherty Administration 438 Academy Street ASU Box 32003 Boone, NC 28608-2003 (828) 262-6432

Date:

March 14, 2025

To:

Appalachian State University Board of Trustees

From:

Nick Katers, Associate Vice Chancellor for Facilities Management

Re:

Action Item - Student Recreation Center Lighting Controls Upgrade \$300,000

The existing lighting control system in the Student Recreation Center is original equipment to the building from 2006 and replacement components are no longer produced. This is a Student Service initiated, and student fee supported project to upgrade the lighting control system for the entire building. The project will swap out the lighting controls for approximately 117K square feet in the recreations center. The estimated cost of the renovation is \$300,000 and falls within the approval threshold of the Appalachian State University Board of Trustees. A University of North Carolina Capital Project Authorization form is attached with additional details.

The scope of work includes removal of the existing failed components and replacement with new integrated lighting controls system. The work will also include some limited rewiring of the building to support the new controls system.

This project is not time sensitive. The work will involve shutting down portions of the building so the best time is during the summer. The estimated construction start is May 2025 with a three-month duration.

THE UNIVERSITY OF NORTH CAROLINA CAPITAL PROJECT AUTHORIZATION FORM

Institution:	CALLEGE AND S	Denkarasakaran		CAPITAL P	ROJEC	I AUTHO	RIZATI	ON FORM				
Project Title: Stude	- E-E-DIDALITE	alachian State Uni tion Center Lightin	THE WATER STREET		Date:			02.07.2025			nterscope Code Interscope Iten	
CAPITAL PROJEC	T SCOP	E AND JUSTIFIC	CATION	SENTENCE.	4 100	19. 9. 1. 1.			STATE OF CAR			
1. Name of Building(Student Recreation			- 150				1.5.	2. Project Type:	Misc Othe	r Construction
3a. Estimated Existin 3b. Estimated New o	ng GSF:	***************************************	116,900			rent Use: posed Use:	E LE	Student Services Student Services		and Ownership:	And the second second second	
6. Was Adv Planning	authoriz	ed by legislation	or BOT?	No		BOT Aut	horizatio	W/ set late the fall of the set o		Data SD sub	mitted to SCC	· Service of the
7. Describe propose				-	<u>a</u>					Date OD Sub	milica to occ	· or of they co
compliant with lighting	codes. W	OFK WIII CONSIST OF	a new lighting con	troi system alo	ng with so	ome minor rev	aring of c	circuits				
8a. Current departme UREC- Student Service		orograms:				_		departments and	d programs:			
9. If the project is nev 10. Is project incl. in t CURRENT CAPITAL F	the 6-year	r capital plan?	No	lf so, in	disposi		isting fa	cility, including p		neline.	Silver and the second s	
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C. TOTAL ESTIMATED PROJECT BUDGET

Amount

Year 1

Source

Proposed Construction Schedule:

Date project estimate prepared:

Source

Year 2

Amount

Estimated construction start date:

4. For any new construction, addition, or comprehensive renovation, provide the estimated annual operations and maintenance costs and the fund source for the first five years.

Amount

Year 3

Source

2/11/2025 5/12/2025 Year 4

Source

Amount

Year 5

Source

Amount

Institution: Appalachian State University Project Title: Student Recreation Center Lighting Contr	Date: ol Upgrade	02.07.202	J		Interscope Interscope	
	Estimated construction completion date:	6/25/2025				
Estimated Construction Costs:		Qty	Unit		Cost per Unit	Total
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02 Existing Conditions		116,900	SF	ALL DE	\$0	\$
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		是其代表的EBB			Subtotal	\$23
Bonds and Insurance		2.00 %				\$
Overhead and Profit		5.00 %				\$1
			Tota	I Estimated Co	netruction Cost	\$25
					instruction cost	420
Ouror's Contingency (20) New Construction FO/ DOD)		0.00.00				
Owner's Contingency (3% New Construction, 5% R&R)	nt of construction)	3.00 %		3% (N	ew) or 5% (R&R)	\$
Owner's Contingency (3% New Construction, 5% R&R) Escalation Cost Increase (from date of estimate to midpoin	nt of construction)	3.00 %	months	3% (N 5.0%	ew) or 5% (R&R)	Ş
	nt of construction)		months	3% (N 5.0%	ew) or 5% (R&R)	S
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CAPITAL BUDGET REQUESTS AND REVISIONS (To be completed after approval by campus capital budget office)

Date Authorized by OSC:

Budget Fund:

IBIS Short Title:

Date IBIS Budget Approved by OSBM:

For revisions, date IBIS Budget Approved by OSBM:



Dougherty Administration 438 Academy Street ASU Box 32003 Boone, NC 28608-2003 (828) 262-6432

Date:

March 14, 2025

To:

Appalachian State University Board of Trustees

From:

Nick Katers, Associate Vice Chancellor for Facilities Management

Re:

Action Item - Kidd Brewer Stadium Miller Hill Upgrade - \$349K

The south endzone portion of Kidd Brewer Stadium, known as Miller Hill, was significantly damaged during the last football season. To prevent the continued cycle of damage, Athletics is initiating a project to reshape and enhance Miller Hill, so it is a safer gameday experience. This is an Athletics receipt supported project to make improve the overall conditions on Miller Hill. The estimated cost of the renovation is \$349,000 and falls within the approval threshold of the Appalachian State University Board of Trustees. A University of North Carolina Capital Project Authorization form is attached with additional details.

The project begins with a thorough evaluation of the existing conditions and a comparison to other similar football facilities. The scope of work will include the removal of topsoil, installation of numerous retaining walls, stairs, drainage system and soil stabilization materials on the areas for attendees.

This project is time sensitive. The work will involve shutting down portions of the stadium, so the best time is during football offseason. The estimated construction start is May 2025 with a three-month duration.

THE UNIVERSITY OF NORTH CAROLINA

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Institution: Appalachian State University	Date:	2/13/25	Int	terscope Code:
Project Title: Miller Hill Enhancement			Ir	nterscope Item:
CAPITAL PROJECT SCOPE AND JUSTIFICATION			Min and the same	
1. Name of Building(s): Kidd Brewer Stadium			2. Project Type:	Misc. Other Construction
3a. Estimated Existing GSF: N/A 3b. Estimated New or Additional GSF: N/A	4a. Current Use: 4b. Proposed Use:	Athletics Athletics	5. Land Ownership:	State Owned (SCO is the AHJ
6. Was Adv Planning authorized by legislation or BOT?	No BOT AL	thorization Date :	Date SD subn	nitted to SCO:
7. Describe proposed project scope:	,	***************************************	*	
Ba. Current departments and programs: Alhletics	8b.	Proposed departments and progra	ams:	
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9. If the project is new construction or addition, describe the proposed i N/A	use or disposition of the e		ed timeline.	

1. Identify fund sources for proposed project. For R&R funds and carry forward funds, provide the fiscal year. For trust funds and student fees, provide specific source of funds.

Authorization Approval By	Approval Date	Appropriated	R&R	Specify FY	Carry Forward*	Specify FY	Trust Funds	Source	Student Fees	Source	Debt Service Fees
New Capital Project BOT	3/14/25			14 TX		报告:	350,000	Athletics		0.4507.0042.6	
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2. Provide additional details on proposed fund sources (e.g., availability of donations and gifts as of the date of the request, pledged amounts, type of federal grants, specific student fees including date and amounts already approved by the Board of Governors, etc.):

Trust Funds -Athletics-Receipts from ticket sales, gifts, donations, cash reserves, including Athletics Foundation reserves = \$350,000

3. For auxiliary-supported projects (e.g., housing, dining, parking, etc.), provide an estimate of annual revenues that will be generated by the project and the revenue source for the first five years.

其引起。2014	ear 1	Year	2	Yea	ir 3	Yea	r4	Yea	ir 5
Amount	Source								
\$100,000	Trust Funds								

4. For any new construction, addition, or comprehensive renovation, provide the estimated annual operations and maintenance costs and the fund source for the first five years.

Y	ear 1	Year	2	Yea	ır 3	Yea	r4	Yea	ır5
Amount	.Source	Amount	Source	Amount	Source	Amount	Source	Amount	Source
\$2,500	Trust Funds	\$2,500	Trust Funds	\$2,800	Trust Funds	\$3,000	Trust Funds	\$3,000	Trust Funds

C. TOTAL ESTIMATED P	PROJECT BUDGET
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For revisions, date IBIS Budget Approved by OSBM:

IBIS Short Title:



Dougherty Administration 438 Academy Street ASU Box 32003 Boone, NC 28608-2003 (828) 262-6432

Date:

March 14, 2025

To:

Appalachian State University Board of Trustees

From:

Nick Katers, Associate Vice Chancellor for Facilities Management

Re:

Action Item – New Authorization for Wey Hall Steam Vault Replacement \$500K

This is a Steam Utility Trust Fund supported project to replace a section of deteriorated steam infrastructure between Wey Hall and Newland Hall. The below grade steam vault is severely damaged due to years of road salt intrusion from the roadway. Its failure is imminent and without repair, the Wey Hall academic building could lose all heating/cooling and hot water. The Steam Trust Fund currently has a cash balance of \$6M and this is an appropriate use of that fund. The estimated cost of the renovation is \$500K and falls within the approval threshold of the Appalachian State University Board of Trustees. A University of North Carolina Capital Project Authorization form is attached with additional details.

The scope of work includes the following: (1) Demolition of existing steam vault and replacement of new steam vault in the same area. (2) Associated electrical and plumbing connections to bring the new system online and replacement of any disturbed paving, sidewalks and landscaping.

This project is not time sensitive but should be done during a non-academic period due to the disruption of the heavily used walkway. With approval, design will begin immediately with a goal of starting construction in May 2025. Construction will last approximately 8-12 weeks.

8703574	Appalachian	State Univ	versity		Date:	1/22/2	5			In	nterscope Code	TENERS OF
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Authorization Approval	Ву	Approval Date	Appropriated	R&R	Specify FY	Carry Forward*	Specify FY	Trust Funds	Source	Student Fees	Source	Debt Service Fees
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2. Provide additional details on proposed fund sources (e.g., availability of donations and gifts as of the date of the request, pledged amounts, type of federal grants, specific student fees including date and amounts already approved by the Board of Governors, etc.):

Steam Utility Trust Fund	

3. For auxiliary-supported projects (e.g., housing, dining, parking, etc.), provide an estimate of annual revenues that will be generated by the project and the revenue source for the first five years.

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4. For any new construction, addition, or comprehensive renovation, provide the estimated annual operations and maintenance costs and the fund source for the first five years.

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	Vault ST44-09 Replacement				Interscop	pe Item:
Proposed Construction Schedule:	Date project estimate prepared: Estimated construction start date: Estimated construction completion	1/15/2025 5/20/2025 n date: 8/1/2025				
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					Subtotal	\$353,6
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Owner's Contingency (3% New Construction, 5	5% R&R)	5.00 %		3% (New) or 5% (R&R)	\$20,5
Escalation Cost Increase (from date of estimate		5	month:		% annually	8,5
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* .	*		TOTAL		PROJECT COSTS	\$498,99
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certify that this capital improvement request, to urther certify that the capital improvement reque	the best of my knowledge, is true and correct a	and describes the permaner	nt improvemen	its necessary to	o construct and cor	mplete the project. I
D/) 40 100		ators AVC Essilities Ad	20005-1			2/4 4/2-2-
Signature of AVC for Facilities (or equivalent)		aters, AVC Facilities Man	agement			3/14/2025
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certify that the funds are available for the planni			l project.			
ignature of CFO (or equivalent)		dams, Interim CFO				3/14/2025

CAPITAL BUDGET REQUESTS AND REVISIONS (To be completed after approval by campus capital budget office)

Date Authorized by OSC:

Budget Fund:

IBIS Short Title:

Date

Date IBIS Budget Approved by OSBM:

For revisions, date IBIS Budget Approved by OSBM:



Dougherty Administration 438 Academy Street ASU Box 32003 Boone, NC 28608-2003 (828) 262-6432

Date:

March 14, 2025

To:

Appalachian State University Board of Trustees

From:

Nick Katers, Associate Vice Chancellor for Facilities Management

Re:

Action Item - Appalachian House Additional Renovation \$500K

This is private donor funded authorization to purchase new furniture/equipment/landscaping and a new sound/security system in the Appalachian House as well as do minor updates to the finishes in those areas to match the furniture. This funding will also support minor updates by request from the Chancellor in the public areas. This project will only affect about 4100 sf in the facility. The Appalachian House is an 11,761 square foot mixed use state building that was built in 2002 and has a current value assessed at \$5.3M. The estimated cost of the project is \$500,000 and falls within the approval threshold of the Appalachian State University Board of Trustees.

In addition to new furniture throughout the house, updates will be made to the residential area based on feedback and desires from the Chancellor. The second-floor master suite will get a complete refresh along with paint and carpet. We will refinish wood flooring throughout the second-floor area and repaint along with replacing worn furniture. Additionally, the mechanical, electrical, and plumbing along with the security system need extensive updates.

This project is time sensitive. We would like to begin the work immediately Chancellor Norris is already appointed and desires to move in.

THE UNIVERSITY OF NORTH CAROLINA

Project Title: App House - 2nd Floor Renovation Interscope Item: App House - 2nd Floor Renovation Interscope Item: Interscope Item:	CAPITA	L PROJECT AUTHORIZATION FORM	
Apalachian House/Chancellor's Residence 1. Name of Building(s): Appalachian House/Chancellor's Residence 3a. Estimated Existing GSF: 4.130 4b. Proposed Use: Other 3b. Uses Adv Planning authorized by legislation or BOT? No BOT Authorization Date: Date SD submitted to SCC: Describe proposed project scope: Adonor funded project to purchase new furniture/equipment and a new sound system in the public and private space in the Chancellor's house as well as do minor updates to the finishes in hose areas to makin the furniture. This funding will also support minor updates by request from the permanent Chancellor once hired in theresident areas. This project will only affect about 100 sf in the facility. B. Proposed departments and programs: Chancellor's Office - Residence B. Proposed departments and programs: Chancellor's Office - Residence Chancellor's Office - Residence B. Proposed departments and programs: N/A B. Proposed departments and programs: N/A B. Proposed departments and programs: N/A D. Is project is new construction or addition, describe the proposed use or disposition of the existing facility, including proposed timeline. N/A D. Is project incl. in the 6-year capital plan? Yes If so, indicate version: Project Title: App House Renewal URRENT CAPITAL PROJECT AUTHORIZATION AND FUND SOURCES Lidentify fund sources for proposed project. For R&R funds and carry forward funds, provide the fiscal year. For trust funds and student fees, provide specific source of funds	Institution: Appalachian State University	Date: 02.06.2025	Interscope Code:
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Authorization Approval	Ву	Approval Date	Appropriated	R&R	Specify FY	Carry Forward*	Specify FY	Trust Funds	Source	Student Fees	Source	Debt Service Fees
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2. Provide additional details on proposed fund sources (e.g., availability of donations and gifts as of the date of the request, pledged amounts, type of federal grants, specific student fees including date and amounts already approved by the Board of Governors, etc.):

Don/Gifts & Grants - This project will be entirely funded by donor(s) specifically for the residential/private spaces in the App House

3. For auxiliary-supported projects (e.g., housing, dining, parking, etc.), provide an estimate of annual revenues that will be generated by the project and the revenue source for the first five years.

Yea	r1	Yea	ır2	Yea	ar 3	Yea	ır 4	Yea	r 5
Amount	Source								
n/a		n/a		n/a		n/a		n/a	

4. For any new construction, addition, or comprehensive renovation, provide the estimated annual operations and maintenance costs and the fund source for the first five years.

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Amount	Source	Amount	Source	Amount	Source	Amount	Source	Amount .	Source
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Institution: Appalachian State Un Project Title: App House - 2nd Floor Renova	SENSORES ASSESSMENT AND ASSESSMENT AND ASSESSMENT ASSES	02.06.2025		-	Code:
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Estimated Construction Costs:	•	Qty	Unit	Cost per Unit	Total
01 General Requirements	新加速性 美国西部里里斯里斯里	4,130	SF	\$32	\$132,7
02 Existing Conditions	医型性原理 医肾髓 医精神病 医	4,130	SF	\$52	\$215,7
31 Earthwork	Awaisa fa Heroit is talatasan of	0	SF	\$0	
33 Utilities	· · · · · · · · · · · · · · · · · · ·	0	SF	\$0	
22 Plumbing		550	SF	\$33	\$18,0
23 Heating, Ventilating, and Air Conditioning (HVAC 26 Electrical		550	SF	\$79	\$43,3
21 Fire Suppression		550 0	SF SF	\$55 \$0	\$30,0
27 Communications		0	SF	\$0	
28 Electronic Safety and Security		0	SF	\$0	
32 Exterior Improvements	We have been a second of the s	0	SF	\$0	
04 Masonry		0	SF	\$0	
05 Metals		0	SF	\$0	
03 Concrete		0	SF	\$0	
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	· · · · · · · · · · · · · · · · · · ·	KURTANI I		#DIV/0!	
				#DIV/0!	
) - I I I I I				Subtotal	\$439,80
londs and Insurance Overhead and Profit		2.00 % 5.00 %			\$8,7
overnead and Front		5.00 %	Total Fetimate	ed Construction Cost	\$21,9
		I PARKET STATES			\$470,58
Owner's Contingency (3% New Construction, 5		5.00 %		3% (New) or 5% (R&R)	\$23,5
scalation Cost Increase (from date of estimate	to midpoint of construction)	3	months	5.0% annually	5,8
			Total Estim	ated Escalation Cost	\$29,4
ther Project Fees:		Percent		Recommended Range	To
dvanced Planning		0.00 %		1% - 2.5%	
esign Services reconstruction Services		0.00 %		9% - 11%	
ommissioning		0.00 %		1% for CM@R 0.5% - 1.5%	
pecial Inspections/Materials Testing/Geotechni	ical	0.00 %		1.25%	
ustainability		0.00 %		2% - 3%	
			Total	al Other Project Fees	
W. B					
ther Project Fees (not included in construct and Purchase	uon contract above):	Qty	Unit Cost per	THE RESERVE AND PERSONS ASSESSMENT OF THE PERSONS ASSESSMENT AND PARTY ASSESSMENT ASSESS	Total w/ Escalation
emolition			#DIV	AND THE RESIDENCE OF THE PARTY	
V Equipment		STREET, STREET	#DIV	Control of the Party of the Par	
xed Equipment			#DIV	WINDSHIP THE DESIGNATION OF THE PROPERTY.	
ovable Equipment			#DIV		
ther (specify)			#DIV	SHARONESS AND	(
ther (specify)		A STATE OF THE	#DIV	THE PERSON SHOWING THE PROPERTY AND ASSESSED.	9
	*			Other Project Costs	9
			TOTAL ESTIMAT	TED PROJECT COSTS	\$500,00
CERTIFICATION AND AUTHORIZATIONS ertify that this capital improvement request, to	the best of my knowledge, is true and correct and descr	ibes the permanen	improvements necess	sary to construct and con	nplete the project. I
ther certify that the capital improvement reque	(9)	1.4.3			
gnature of AVC for Facilities (or equivalent)			cilities Management	<u> </u>	12/11/2024
4	Print name and tit				Date
ertify that the funds are available for the planni	ng, design, construction, and operations and maintenar	ce of the proposed	project.		
Med	Jo	hn Adams, Interii	n CFO		12/11/2024

Budget Fund:

IBIS Short Title:

Date Authorized by OSC:

Date IBIS Budget Approved by OSBM:

For revisions, date IBIS Budget Approved by OSBM:



Dougherty Administration 438 Academy Street ASU Box 32003 Boone, NC 28608-2003 (828) 262-6432

Date:

March 14, 2025

To:

Appalachian State University Board of Trustees

From:

Nick Katers, Associate Vice Chancellor for Facilities Management

Re:

Action Item - NRLP Oak Grove Substation and Misc Repairs - \$748K

This is a Utility Trust Fund supported project to repair infrastructure damage to NRLP locations done by Hurricane Helene. The primary damage was done to the Oak Grove Substation when the location was covered with 8 inches storm debris and mud. NRLP will pay for the cost of the repairs and seek reimbursement through insurance, state funding, and FEMA reimbursement. The estimated cost of the renovation is \$748K and falls within the approval threshold of the Appalachian State University Board of Trustees. A University of North Carolina Capital Project Authorization form is attached with additional details.

The scope of work includes the following: (1) OAK GROVE SUBSTATION - Work to restore the area to prestorm condition which broadly includes removal of at least 8" of mud infiltrated stone base and replacing with clean stone, repairing/resetting a number of chain link fence posts, removal and replacement of spalled transformer concrete pad and dike wall, repair/modify dike ledges and grating, repair grounding connections, and other minor work. (2) Work to improve the site to protect from future flooding which broadly includes removal of existing 42" drainpipe and replacement with dual 48"+ concrete pipe, new headwall, new and additional yard inlets, regrading and stone base, rework/new chain link fence. (3) 1915 GREENWAY DAM - Work to include demolition of old decorative metal fence with gate, install new metal decorative fence with gate, post concrete, and any associated site disturbance and reseeding/mulching. (3) ASU SWITCHGEAR DOORS - Replace large doors and frame on the south side due to corrosion and sagging.

This project is not time sensitive as the station is operational. With approval, design will begin immediately with a goal of starting construction in June 2025. Construction will last approximately nine months.

Institution: Appalac	chian State University	Date:		2/7/25		Ir	nterscope Code	:
Project Title: NRLP Helene Site a	nd Various Repairs					1	Interscope Item	: 23.24.2.2.2
CAPITAL PROJECT SCOPE A	ND JUSTIFICATION				Naviore en			REALIBERT VICTOR
1. Name of Building(s):	NRLP - Oak Grove Substation,	1915 Greenway Dam, a	and Main Switchgear I	Building	MARK	2. Project Type:	Misc. Other	r Construction
3a. Estimated Existing GSF: 3b. Estimated New or Additional	GSF: 0	V.25 - 1111 - 111	rrent Use:	Other Other	5. L	and Ownership:		
6. Was Adv Planning authorized	by legislation or BOT?	No	BOT Authoriza	tion Date :		Date SD sub	mitted to SCO	: 1000000000000000000000000000000000000
7. Describe proposed project sco	ope:			-				
Vork to include demolition of old de SU SWITCHGEAR DOORS - Rep EMA INSPECTION SUMMARY - torm condition. The Oak Grove mit	place large doors and frame on t FEMA visited the impacted sites	he south side due to co s on 1/8/25 (Greenway)	rrosion and sagging. and 1/31/25 (Oak Gr	ove) to assess and	document the	above noted dam		
donin condition. The Oak Grove Init	tigation portion involving upsizin	g storm drainage and tr	ansformer wall height	increase continue	s to be under fu	irther evaluation.		
Ba. Current departments and prog New River Light & Power - State ow		g storm drainage and tr	8b. Propose	increase continue ed departments a ight & Power - Stal	nd programs:	CLASSING STATES NAME OF THE PARTY.		
Ba. Current departments and prog	grams:	g storm drainage and tr	8b. Propose	ed departments a	nd programs:	CLASSING STATES NAME OF THE PARTY.		
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Ba. Current departments and prog New River Light & Power - State ow	grams: med public utility		8b. Propose New River L	ed departments ai ight & Power - Stal	nd programs: e owned public	utility		
Sa. Current departments and prog New River Light & Power - State ow New River Light & Power - State ow New River - State ow I f the project is new construction	grams: med public utility on or addition, describe the p		8b. Propose New River L Sition of the existing N/A	ed departments ai ight & Power - Stal	nd programs: e owned public g proposed tin	utility	arious Repairs	
a. Current departments and proglew River Light & Power - State ow If the project is new construction. If the project incl. in the 6-year ca	grams: med public utility on or addition, describe the public utility	roposed use or dispos If so, indicate v	8b. Propose New River L Sition of the existing N/A	ed departments ai ight & Power - Stal	nd programs: e owned public g proposed tin	utility	arious Repairs	
a. Current departments and proglew River Light & Power - State ow If the project is new construction Is project incl. in the 6-year ca	grams: med public utility on or addition, describe the public utility pital plan? No	roposed use or dispos If so, indicate v	8b. Propose New River L Sition of the existing N/A	ed departments ar ight & Power - Stal facility, including Proje	nd programs: e owned public g proposed tin	utility neline. Helene Site and V		ce of funds.
a. Current departments and proglew River Light & Power - State ow If the project is new construction Is project incl. in the 6-year ca URRENT CAPITAL PROJECT AU Identify fund sources for propo	grams: med public utility on or addition, describe the public plan? ITHORIZATION AND FUND So sed project. For R&R funds a Approval	If so, indicate vources DURCES and carry forward fund	8b. Propose New River L Sition of the existing N/A	ed departments ai ight & Power - Stal facility, including Proje	nd programs: e owned public g proposed tin	utility neline. Helene Site and V		ce of funds.
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a. Current departments and proglew River Light & Power - State ow If the project is new construction Is project incl. in the 6-year catter of the project	prams: med public utility on or addition, describe the properties of the propertie	If so, indicate vources DURCES and carry forward fund	8b. Propose New River L Sition of the existing N/A Version: S, provide the fiscal Carry Spec	facility, including Proje year. For trust fu	nd programs: e owned public g proposed tin ct Title: NRLP	neline. Helene Site and V	specific source	Debt Serv
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Ba. Current departments and progress of the River Light & Power - State ow	prams: med public utility on or addition, describe the properties of the propertie	If so, indicate vources DURCES and carry forward fund	8b. Propose New River L Sition of the existing N/A Version: S, provide the fiscal Carry Spec	facility, including Proje year. For trust fu	nd programs: e owned public g proposed tin ct Title: NRLP	neline. Helene Site and V	specific source	Debt Serv

Approvai	Ву	Date	Appropriated	R&R	FY	Forward*	FY	Trust Funds	Source	Student Fees	Source	Fees
New Capital Project	ВОТ	3/14/25			被線數		整體	748,000	Utility	PR 19 (19 1 4)		No. 10 and 10 an
		机物性			過程的		新教室	325	133.5-37.75			1.00
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美国共享的			and the		That is		AN SEE	and the		1		
PREVIOUS AUTHOR	RIZATION:	\$748,000	\$0	\$0	ALC:	\$0	新海滨	\$748,000	I SALVE TALLE	\$0	The Park Take	\$0
STATE OF STA	A LOCAL DE	100%	0%	0%	州湖底	0%	磁源	100%	新 斯斯斯斯 (1988)	0%	MARKET SA	0%
The second of the second	12 - 13 12				The little		ANE.	11				
	(a) 1 1 1	0.000		1.0	基準標		The same of					
CHANGE IN AUTHORIZA	TION:	\$0	\$0	\$0	176.74	\$0		\$0	William Property	\$0	20.30	\$0

\$0

\$748,000

\$0

2. Provide additional details on proposed fund sources (e.g., availability of donations and gifts as of the date of the request, pledged amounts, type of federal grants, specific student fees including date and amounts already approved by the Board of Governors, etc.):

\$0

0%

THE COURT OF THE C	。
3. For auxiliary-supported projects (e.g., housing, dining, parking, etc.), provide an estimat	e of annual revenues that will be generated by the project and the revenue source for the
first five years	- ,

Year	1	Yea	ır 2	Ye	ar 3	Year 4		Year 5	
Amount	Source	Amount	Source	Amount	Source	Amount	Source	Amount	Source
White Tracks	1.439年6月	超级性温度等量	W2000 25075	de Complete Cons	and the selection of	\$180 mm	学生发生的		William Charles

4. For any new construction, addition, or comprehensive renovation, provide the estimated annual operations and maintenance costs and the fund source for the first five years.

Year	Year 1 Year 2		Year 3		Year 4		Year 5		
Amount	Source	Amount	Source	Amount	Source	Amount	Source	Amount	Source
Terroria	· 1000年1月10日	11年6月1日本	地口地特別等	Garaty Kare d	建设设施数据	PREMINANT.	400000000	JACK PARKS	建筑建筑建筑

C. TOTAL ESTIMATED PROJECT BUDGET

REV. TOTAL AUTHORIZATION:

\$748,000

100%

\$0

0%

Proposed Construction Schedule:

Date project estimate prepared: Estimated construction start date:

Estimated construction completion date:

2/7/2025 6/15/2025 3/15/2026

Appalachian State University

Date:

2/7/25

Interscope Code:

Interscope Item:

Estimated	Construc	tion	Costs

Project Title: NRLP Helene Site and Various Repairs

	OAK GROVE - General site repairs from flood
02 Existing Conditions	Stone removal and regrading
03 Concrete	Spalled slab around transformer, fence posts
05 Metals	Grating/ledge adjustments around transformer
26 Electrical	Grounding fixes at fence
32 Exterior Improvements	Spread new stone and fine grading
32 Exterior Improvements	Chain link fence repairs
	AK GROVE - Drainage mitigation from future flooding
02 Existing Conditions	Demolition of old piping/wall prep
03 Concrete	Extend dike wall/sump pump manhole height
05 Metals	Reinforcing/forming for dike and manhole/raise batteries
31 Earthwork	Excavation/remove old piping
32 Exterior Improvements	Drainage structures, headwall, and chain link fence
33 Utilities	New parallel RCP piping
35 Waterway and Marine Construction	Rework grades at headwall
G. G	REENWAY - Fence and misc site work from flood
02 Existing Conditions	Fence removal and disposal
03 Concrete	Fence post bases
31 Earthwork	Minor grading and post drilling
32 Exterior Improvements	New decorative fence
32 Exterior Improvements	Seeding and stabilization
第四次的,这个人的	ASU - Switchgear Bldg Doors
08 Openings	Replace large doors

Bonds and Insurance Overhead and Profit

Owner's Contingency (3% New Construction, 5% R&R)
Escalation Cost Increase (from date of estimate to midpoint of construction)

Other Project Fees:

Advanced Planning

Design Services

Preconstruction Services (Permitting)

Commissioning

Special Inspections/Materials Testing/Geotechnical

Sustainability

Other Project Fees (not included in construction contract above):

Land Purchase

Demolition

AV Equipment

Fixed Equipment

Movable Equipment

Other (specify)

Other (specify)

Qty	Unit	Cost per Unit	Total
	机性常和种种激素		建石类的发展
723	th CY	\$12	\$9,000
200	SF	\$60	\$12,000
100	SF.	\$30	\$3,000
HAMI BER T	LS	\$2,500	\$2,500
723	CY	\$48	\$35,000
100	LE SERVICE	\$30	\$3,000
800	CY	\$10	\$8,000
35	CY	\$350	\$12,250
500	STANKE STANK	\$16	\$8,000
1,200	CY	\$20	\$24,000
1881 STEEL	AT ILS THE RE	\$40,000	\$40,000
500	文法的TLF。於實施	\$560	\$280,000
2,000	A CYLLAR	\$15	\$30,000
208	LF	\$10	\$2,080
10	CY	\$350	\$3,500
1881 ABB 1	LS	\$4,000	\$4,000
208	AND LEGISLA	\$100	\$20,800
1,000	SF SF	\$3	\$3,000
	EA	\$16,489	\$16,489
		Subtotal	\$516,619
2.00 %			\$10,332
15.00 %			\$77,493
	Total Estim	ated Construction Cost	\$604,444

	Total E	stimated Escalation Cost	\$40,800
9	months	5.0% annually	22,667
3.00 %		3% (New) or 5% (R&R)	\$18,133

Percent	Recommended Range	Total
1.50 %	1% - 2.5%	9.067
9.00 %	9% - 11%	54,400
4.00 %		24,178
0.50 %	0.5% - 1.5%	3,022
1.50 %	1.25%	9,067
0.50 %	2% - 3%	3,022
Professional Company	Total Other Project Fees	\$102,756

Qty	Unit	Cost per Unit	Total	Total w/ Escalation
15/19/25/20		#DIV/0!	中学学などを計算を211 中学学などのである。	\$0
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670.7635	ATTENNED	#DIV/0!	对 对特别的数据	\$0
MINA WANTER	是是1000年	#DIV/0!	Kirk term	\$0
		Total Other I	Project Costs	\$0
	TOTA	L ESTIMATED PRO	DJECT COSTS	\$748,000

CERTIFICATION AND AUTHORIZATIONS

I certify that this capital improvement request, to the best of my knowledge,	is true and correct and describes the permanent improvements necessary to construct and complete the project. I
further certify that the capital improvement request has been duly authorize	d.

Il. Katus

Nick Katers, AVC Facilities Management

3/14/2025

Signature of AVC for Facilities (or equivalent)

Print name and title

Date

I certify that the funds are available for the planning, design, construction, and operations and maintenance of the proposed project.

John Adam, Interim Chief Financial Officer

3/14/2025

Signature of CFO (or equivalent)

Print name and title

Date

CAPITAL BUDGET REQUESTS AND REVISIONS (To be completed after approval by campus capital budget office)	CAPITA	BUDGET	REQUESTS	AND REVISIONS	(To be compl	eted after approval	by campus capital	budget office)
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Budget Fund:

Date Authorized by OSC:

Date IBIS Budget Approved by OSBM:

IBIS Short Title:

*

For revisions, date IBIS Budget Approved by OSBM:



Dougherty Administration 438 Academy Street ASU Box 32003 Boone, NC 28608-2003 (828) 262-6432

Date:

March 14, 2025

To:

Appalachian State University Board of Trustees

From:

Nick Katers, Associate Vice Chancellor for Facilities Management

Re:

Action Item - Baseball Indoor Hitting/Pitching Facility - \$749K

Baseball is requesting an expansion of the practice area to include a new Indoor Hitting/Pitching Facility. This is an Athletics receipts and reserves supported project to construct a new pre-engineered metal building (PEMB) adjacent to the existing building improve their indoor practice capability. The estimated cost of the new construction is \$749K and falls within the approval threshold of the Appalachian State University Board of Trustees. A University of North Carolina Capital Project Authorization form is attached with additional details.

The scope of work includes construction of a new PEMB indoor hitting and pitching building adjacent to the existing practice building. Includes demolition of existing bull pen, relocation of storm drainage, and turf field modifications.

This project is time sensitive. The work will involve shutting down portions of the baseball stadium, so the best time is during baseball offseason. The estimated construction start is May 2025 with a seven-month duration.

	L	AFITAL	ROJECT AUTHO	RIZATION FORM	
hian State Unive	rsity		Date:	2/12/25	Interscope Code:
ting Expansion					Interscope Item:
ND JUSTIFICA	ATION				CHARLES AND A CONTRACTOR OF THE CONTRACTOR OF TH
Baseball Indoor	Hitting Facility	TOTAL SAN			2. Project Type: New Construction
GSF:	3,000	23124 Vijet	4a. Current Use: 4b. Proposed Use:	Athletics Athletics	5. Land Ownership: State Owned (SCO is the AHJ)
by legislation o	r BOT?	No	BOT Aut	norization Date :	Date SD submitted to SCO:
ope:				***************************************	
	en e				
	91				
grams:	91		8b. Pr	oposed departments and prog	rams:
	tting Expansion IND JUSTIFIC Baseball Indoor GSF: by legislation oppe:	thian State University titing Expansion NDD JUSTIFICATION Baseball Indoor Hitting Facility GSF: 0 3,000 by legislation or BOT? ope:	thian State University titing Expansion IND JUSTIFICATION Baseball Indoor Hitting Facility GSF: 3,000 by legislation or BOT? No	Date:	ND JUSTIFICATION

If so, indicate version: No B. CURRENT CAPITAL PROJECT AUTHORIZATION AND FUND SOURCES

10. Is project incl. in the 6-year capital plan?

1. Identify fund sources for proposed project. For R&R funds and carry forward funds, provide the fiscal year. For trust funds and student fees, provide specific source of funds.

Project Title:

Authorization Approval	Ву	Approval Date	Appropriated	R&R	Specify FY	Carry Forward*	Specify FY	Trust Funds	Source	Student Fees	Source	Debt Service Fees
New Capital Project	вот				がある なるなが			749,000	Athletics		***	
1945年196日 1965 - 1965					等關係		遊腦題		\$ 10.00			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
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					14.5		BANK					2 2 2 2 2
Contract Con			9		The r	ty to State	調製製					
PREVIOUS AUTHO	RIZATION:	\$749,000	\$0	\$0	超網	\$0	基础器	\$749,000	Defendance.	\$0	GENERALIS	TO \$0
FURLE STEELS		100%	0%	0%	TOWN THE	0%	建設器	100%	WASTERN !	0%	ACTION AND AND AND AND AND AND AND AND AND AN	0%
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CHANGE IN AUTHORIZA	TION	\$0	\$0	\$0	25/43/	\$0		\$0	* 10 (1000)	\$0		60
REV. TOTAL AUTHORIZA	Charles and American College	\$749,000	\$0	\$0		\$0	-	\$749,000		\$0		\$0 \$0
LARTE LARTE		100%	0%	0%		0%	NAME OF TAXABLE PARTY.	100%		0%		0%

2. Provide additional details on proposed fund sources (e.g., availability of donations and gifts as of the date of the request, pledged amounts, type of federal grants, specific student fees including date and amounts already approved by the Board of Governors, etc.):

Trust Funds -Athletics-Receipts from ticket sales, gifts, donations, cash reserves, including Athletics Foundation reserves.

3. For auxiliary-supported projects (e.g., housing, dining, parking, etc.), provide an estimate of annual revenues that will be generated by the project and the revenue source for the first five years.

Year	1,000	Yea	r 2	Yea	ar 3	Yea	ır 4	Yea	ır 5
Amount	Source	Amount	Source	Amount	Source	Amount	Source	Amount	Source
N/A	建筑的建筑	N/A	NOTES TO SERVE	N/A	· · · · · · · · · · · · · · · · · · ·	N/A	120-11-11-11-11-11-11-11-11-11-11-11-11-11	N/A	18 8 18 6 C. S. M.

4. For any new construction, addition, or comprehensive renovation, provide the estimated annual operations and maintenance costs and the fund source for the first five years.

Year	Application of the	Yea	r2	Yea	ır 3	Yea	r4	Yea	ır 5
Amount -	Source	Amount	Source	Amount	Source	Amount	Source	Amount	Source
\$5,000	Trust Funds	\$5,000	Trust Funds	\$5,000	Trust Funds	\$7,000	Trust Funds	\$7,000	Trust Funds

C.	ΤΟΤΔΙ	ESTIM	ATED P	ROJECT	BUDGET

Proposed Construction Schedule:

Date project estimate prepared:

Estimated construction start date:

2/12/2025 5/12/2025

Project Title: Baseball Indoor Hitting Expansion		445000			Interscope	Item:
	Estimated construction completion date:	1/15/2025				
Estimated Construction Costs:		1	Unit	(Cost per Unit	Total
01 General Requirements	建设的 化自己性 计对比性 英語	Can 1 150 E	EA	N/A	\$59,920	\$59,
02 Existing Conditions	经现在分类是一种信息 计二元分类 法被	3,500	SQFT	TY AND ST	\$5	\$18,
03 Concrete	"现象"成员的"国际",可以为为"是国际"	3,000	SQFT	199	\$27	\$82,
05 Metals	建筑设施设施 ,以1000年,	3,000	SQFT		\$107	\$322,
08 Openings	THE ENGINEER OF THE PARTY OF TH	3 25 5 B	EA	A STATE OF	\$2,667	\$8,
23 Heating, Ventilating, and Air Cond		3,000	SQFT	140,1780. BERTH	\$5	\$14,
26 Electrical		3,000	SQFT	17572 BEST	\$27	\$82,
27 Communications	THE PARTY OF THE P	3,000	SQFT	PARTE STATE	\$1	The second second second section of the second seco
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CAPITAL BUDGET REQUESTS AND REVISIONS (To be completed after approval by campus capital budget office)

Date Authorized by OSC:

Budget Fund:

IBIS Short Title:

Date IBIS Budget Approved by OSBM:

For revisions, date IBIS Budget Approved by OSBM:



Dougherty Administration 438 Academy Street ASU Box 32003 Boone, NC 28608-2003 (828) 262-6432

Date:

March 14, 2025

To:

Appalachian State University Board of Trustees

From:

Nick Katers, Associate Vice Chancellor for Facilities Management

Re:

Action Item - Increase Authorization for Peacock Hall Addition, from \$40 M to \$43.5M

This is donor gift supported request to increase the authorization for the addition on Peacock Hall from \$40M to \$43.5M. The increase is needed to complete the buildout and finishes for the third floor of the addition. In the FY 2021-22 legislative session, App State was given a state appropriation in the amount of \$40M to build an addition. After some significant design work, we realized the inflation in the labor and materials areas would increase the project cost to \$43.5M. This authorization increase request falls within the approval authority of the UNC Board of Governors and if approved today will be presented at the April Board of Governors meeting. The attached UNC Capital Project Authorization Form includes the estimated cost for the overall project at \$43.5M. Work began on the addition in July 2024 and is approximately 20% completed.

The scope of work includes the new, approximately 60,000 SF structure that is dedicated primarily to classrooms and instructional tech lab spaces. There are also common & special use areas, and offices programmed into this new space. This increase is specifically for building out the interior of the 3rd floor (13,339 SF) and 4500 SF of the existing bldg. that connects to the new addition. The work will include new walls, doors, finish mechanical, electrical and plumbing and the upgrade of all flooring to terrazzo throughout the entire new addition (all 3 floors).

This project is time sensitive as renovation is already underway and the building is under construction. Construction duration is estimated at 18 months.

Institution: Appalachian State Univers		AL PROJECT AUTHORIZ	STATE OF THE PARTY	A CONTRACTOR OF THE CONTRACTOR
Project Title: Peacock Hall Addition UNC/ASU21-1	sity	Date:	2/12/25	Interscope Code: 4213
CAPITAL PROJECT SCOPE AND JUSTIFICATION				Interscope Item: 309-4A0
1. Name of Building(s): Peacock Hall Addition/	THE RESERVED OF THE PARTY OF TH			
3a. Estimated Existing GSF:	116.000	4a. Current Use:	Anadomia individua	2. Project Type: New Construction
3b. Estimated New or Additional GSF:	60,000	4b. Proposed Use:	Academic Instruction Academic Instruction	5. Land Ownership: State Owned (SCO is the AHJ)
6. Was Adv Planning authorized by legislation or B	OT?	No BOT Auth	orization Date :	Date SD submitted to SCO: 5/5/2023
7. Describe proposed project scope:				**************************************
			posed departments and prog	rams:
8a. Current departments and programs: Walker College of Business			posed departments and prog College of Business	rams:
Walker College of Business	cribe the proposed us	Walker	College of Business	
	et to our existing Walker de as little disruption to	Walker ie or disposition of the existin college of Business located in t	Gollege of Business g facility, including proposed ne 116,000 sqft Peacock Hall. A	timeline. pproximately 4500 sqft in the existing building will be terior infrastructure and utilities is ongoing while

CURRENT CAPITAL PROJECT AUTHORIZATION AND FUND SOURCES

1. Identify fund sources for proposed project. For R&R funds and carry forward funds, provide the fiscal year. For trust funds and student fees, provide specific source of funds.

Authorization Approval	Ву	Approval Date	Appropriated	R&R	Specify FY	Carry Forward*	Specify FY	Trust Funds	Source	Student Fees	Source	Debt Service Fees
New Capital Project	BOG	21-Nov-23	40,000,000		TENE	-	3500					
New Capital Project	BOG	3-May-22		200,000	100		1 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		(NEXT OF			
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PREVIOUS AUTHORIZ	ZATION:	\$40,200,000	\$40,000,000	\$200,000	2022	\$0	dr7%;	.\$0	SZNIJEZNE	\$0		\$0
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Incr. Authorization	BOG .	4/10/2025			Park Andrews			3,500,000	Don/Gifts & Grants			8
Change fund source(s)					14 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		124		Delway 184		No. of Car	
CHANGE IN AUTHORIZA	ATION:	\$3,500,000	\$0	\$0	ISTRACTION OF THE PARTY OF THE	\$0		\$3,500,000		\$0		\$0
REV. TOTAL AUTHORIZ	ATION:	\$43,700,000	\$40,000,000	\$200,000		\$0		\$3,500,000	Ket Series	\$0		\$0
A SECTION OF SECTION	felica,	100%	92%	0%		0%	10/20/20	8%	A TOTAL SECTION	0%	0	0%

2. Provide additional details on proposed fund sources (e.g., availability of donations and gifts as of the date of the request, pledged amounts, type of federal grants, specific student fees including date and amounts already approved by the Board of Governors, etc.):

Funding for the the Peacock Hall New addition for the Walker Hall School of Business Includes the Following: Named Appropiations (\$40,000,000) + Minor SCIF (\$200,000) + Donor Gifts (\$3,500,000) = \$43,700,000;

3. For auxiliary-supported projects (e.g., housing, dining, parking, etc.), provide an estimate of annual revenues that will be generated by the project and the revenue source for the first five years.

CARTINE	Year 1	Yea	r2	Ye	ar 3	Ye	ar 4	Ye	ar 5
Amount	Source	Amount	Source	Amount	Source	Amount	Source	Amount	Source
14						10.4			11.00

4. For any new construction, addition, or comprehensive renovation, provide the estimated annual operations and maintenance costs and the fund source for the first five years.

C MAIN WIS LIST	Year 1	Year	2	Yea	ır 3	Yea	r 4	Ye	ar 5
Amount	Source	Amount	Source	Amount	Source	Amount	Source	Amount	Source
\$780,145	FY 25-26	\$780,145	FY 26-27	\$780,145	FY 27-28	\$780,145	FY 28-29		

	Qty	Unit	Cost per Unit	Total
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29-3 BOND OF THE SERVICE STATES	60,000	SF	\$2	\$124
	60,000	SF	\$10	\$623
	60,000	SF	\$2	\$91
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1996年,1986年,1987年,1987年			CALONIAGE AND DESCRIPTIONS AND ADMINISTRA	\$423
			\$16	\$934,
	60,000	SF	\$1	\$62,
STATE OF STATE OF STATE	60,000	SF	\$6	\$373,
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			Subtotal	\$31,864,
	2.00 %			\$637,
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		Total Estin	nated Construction Cost	\$34,095,0
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			3% (New) or 5% (R&R)	\$1,022,
onstruction)	20	months	5.0% annually	2,841,
		Total Es	timated Escalation Cost	\$3,864,
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	1.00 %		1% - 2.5%	340,
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			THE PERSONNELS PROVIDED AND PROPERTY OF THE THE	
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			otal Other Project Fees	\$5,540,4
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	BIFA (0) STABILITION	To	otal Other Project Costs	\$43,499,6
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Date:

2/12/25

Institution:

Appalachian State University

42130

Interscope Code:

RESOLUTION OF THE BOARD OF TRUSTEES OF APPALACHIAN STATE UNIVERSITY ENDORSING APPALACHIAN STATE UNIVERSITY AND ITS ENDOWMENT FUND AND ASSOCIATED ENTITIES TO ENTER INTO A GROUND LEASE AGREEMENT AND RELATED AGREEMENTS WITH RESPECT TO THE DEVELOPMENT OF STUDENT HOUSING DESCRIBED HEREIN.

WHEREAS, by Chapter 116 of the General Statutes of North Carolina, the Board of Governors of the University of North Carolina System (the "UNC Board of Governors") is vested with general control and supervision of the constituent institutions of the University of North Carolina System, which includes Appalachian State University ("Appalachian"); and

WHEREAS, the UNC Board of Governors is authorized under the Millennial Campuses Financing Act, Article 21B of Chapter 116 of the General Statutes of North Carolina (the "Act") to (1) designate real property held by a constituent institution as a "Millennial Campus" of the institution, (2) provide for the acquisition and construction of projects located on the Millennial Campus, and (3) enter into contracts and agreements related to the acquisition and construction of such projects; and

WHEREAS, at the request of the Board of Trustees of Appalachian (the "Appalachian Board"), the UNC Board of Governors previously designated various areas of Appalachian's campus as Millennial Campus property; and

WHEREAS, Appalachian conducted a student housing master plan to guide the development of student housing facilities in phases; and

WHEREAS, the first three phases in the development of student housing facilities have been completed; and

WHEREAS, in connection with the fourth phase of the development of student housing facilities (the "Project"), Appalachian conducted a competitive selection process which included a request for qualifications to solicit public-private partnership proposals for the development of the Project and has selected the development team of RISE Boone, LLC ("RISE"), an affiliated entity of RISE Development, LLC; and

WHEREAS, the Project will consist of the development and construction of an approximately 850-bed student apartment housing facility, parking, and related infrastructure, which will be located on a portion of Appalachian's Millennial Campus (the "Project Site") owned by the Board of Trustees of the Endowment Fund of Appalachian State University ("BOTEF"); and

WHEREAS, the Project will be developed, owned and operated by Appalachian Real Estate Development Corporation (the "Corporation"), a not-for-profit 501(c)(3) organization that is an associated entity of Appalachian, or an affiliate of the Corporation, which will in turn contract with RISE for the development and construction of the Project; and

WHEREAS, Appalachian has requested that the Corporation or an affiliate of the Corporation enter into a ground lease agreement (the "Ground Lease Agreement") with BOTEF, pursuant to which the Corporation or an affiliate of the Corporation will be the ground lease tenant of the Project Site and be obligated to develop and own the Project; and

- WHEREAS, in order to facilitate the Project, the Corporation intends to create a separate, single-purpose limited liability company of which the Corporation will be the sole member, to be known as Mountaineer Ridge LLC, a North Carolina limited liability company (the "LLC"); and
- WHEREAS, Appalachian and the LLC desire to finance the costs of the acquisition, construction, furnishing, and equipping of the Project through a direct placement loan to the LLC (the "Loan") from a lender (the "Lender") solicited through a bidding process; and
- **WHEREAS**, the Appalachian Board acknowledges that there will be no pledge of taxes or the faith and credit of the State of North Carolina or any agency or political subdivision thereof to support the Loan; and
- WHEREAS, the LLC, as lessor, and Appalachian, as lessee, will enter into a Lease Agreement (the "Lease"), whereby the LLC will lease to Appalachian, for a term not to exceed ten (10) years, the Project and all improvements thereon, and whereby Appalachian will agree to pay Base Rentals and any Additional Rentals (as those terms are defined in the Use Agreement, hereinafter defined) to the LLC; and
- **WHEREAS**, the value of the Project being acquired by Appalachian pursuant to the Lease will be approximately \$120,000,000; and
- WHEREAS, Appalachian will use the Project under the terms of a Use Agreement (the "Use Agreement") between Appalachian and the LLC, and the Corporation will operate and manage the Project under the terms of an Operating Agreement (the "Operating Agreement") between Appalachian and the Corporation, whereby Appalachian will agree to pay Base Rentals and any Additional Rentals as described in the Use Agreement, to be paid from revenues of the Project, all moneys received by Appalachian in connection with or as a result of its ownership and operation of the existing residence halls on the Appalachian campus after payment of any General Revenue Bonds, and, if required by Lender, specific support payments made to Appalachian by the Corporation; and
- WHEREAS, Appalachian will cooperate with the LLC in its efforts to finance the acquisition, construction, furnishing and equipping of the Project with proceeds of an advance made to the LLC by the Lender; and
- WHEREAS, the Base Rentals paid by Appalachian under the Lease and the Use Agreement will be in an amount of the debt service payments under the Loan, and the LLC will assign its rights to receive such Base Rentals under the Lease to the Lender; and
- WHEREAS, to further secure the LLC's obligation to make the debt service payments under the Loan, the LLC will execute and deliver a Leasehold Deed of Trust, Security Agreement, Assignment of Rents and Leases and Fixture Filing (the "Deed of Trust") to the deed of trust trustee named therein for the benefit of the Lender, and the Lease will be subordinate to the lien created by the Deed of Trust; and
- WHEREAS, Appalachian now seeks support from the Appalachian Board for the authorization of (1) the LLC to enter into a Development Agreement with RISE for the development of the Project; (2) BOTEF to ground lease the Project Site to the LLC; (3) the LLC to lease the Project to Appalachian; (4) the LLC and Appalachian to enter into a Use Agreement; (5) the Corporation and Appalachian to enter into an Operating Agreement for the maintenance and operation of the Project; and (6) certain Appalachian, BOTEF, Corporation, and LLC officials to enter into those agreements anticipated by the Ground Lease Agreement, the Development Agreement, and the Loan that are necessary to bring the Project to completion.

NOW, THEREFORE, BE IT RESOLVED by the Appalachian Board as follows:

Section 1. Support for Authorization of the Development Agreement. The Appalachian Board supports authority being granted by the UNC Board of Governors to the president or other authorized officer (the "Authorized Officer") of the Corporation as the sole member of the LLC to enter into a Development Agreement with RISE Boone, LLC for the development of the Project. The form and content of such Development Agreement shall be consistent with the material terms and provisions of the term sheet made available to the UNC Board of Governors and shall be in a form acceptable to the Authorized Officer.

Section 2. Support for Authorization of the Ground Lease Agreement. The Appalachian Board supports authority being granted by the UNC Board of Governors to chair or other authorized officers of BOTEF and the president or other authorized officer of the Corporation as the sole member of the LLC (each an "Authorized Officer" or collectively, the "Authorized Officers") to enter into a Ground Lease Agreement. The form and content of such Ground Lease Agreement shall be consistent with the material terms and provisions of the term sheet made available to the UNC Board of Governors and shall be in a form acceptable to the Authorized Officer.

Section 3. Support for Authorization of the Lease Agreement. The Appalachian Board supports authority being granted by the UNC Board of Governors to the respective Authorized Officers of Appalachian and the LLC to enter into a Lease Agreement for the Project. The form and content of the Lease Agreement shall be consistent with the material terms and provisions of the term sheet made available to the UNC Board of Governors and shall be in a form acceptable to the Authorized Officers.

Section 4. Support for Authorization of the Use Agreement. The Appalachian Board supports authority being granted by the UNC Board of Governors to the respective Authorized Officers of Appalachian and the LLC to enter into a Use Agreement for Appalachian's use of the Project. The form and content of the Use Agreement shall be consistent with the material terms and provisions of the term sheet made available to the UNC Board of Governors and shall be in a form acceptable to the Authorized Officers.

Section 5. <u>Support for Authorization of the Operating Agreement</u>. The Appalachian Board supports authority being granted by the UNC Board of Governors to the respective Authorized Officers of Appalachian and the Corporation to enter into an Operating Agreement for the operation and maintenance of the Project. The form and content of the Operating Agreement shall be consistent with the material terms and provisions of the term sheet made available to the UNC Board of Governors and shall be in a form acceptable to the Authorized Officers.

Section 6. Support for General Authorization. The Appalachian Board supports authority being granted by the UNC Board of Governors to the respective Authorized Officers of Appalachian, BOTEF, the Corporation, and the LLC, to enter into those agreements (the "Related Agreements") anticipated by the Ground Lease Agreement, the Development Agreement, and the Loan, that are necessary to bring the Project to completion. The form and content of the Related Agreements shall be consistent with the material terms and provisions of the term sheet made available to the UNC Board of Governors and shall be in a form acceptable to the respective Authorized Officers.

Section 6. Effective Date. This Resolution is effective immediately on the date of its adoption.

APPROVED this 14th day of N	March, 2025.				
	,				
				(sign	ature)
		Mark E. Ricks	s, Chair		
State University adopted on the	14th day of March, 2025	(the "Resoluti	ion"); tha	t the meeting	at which th
State University adopted on the Resolution was adopted was du all times; that the Resolution is	14th day of March, 2025 lly called and held; that at	(the "Resoluti	ion"); that quorum	t the meeting was present a	at which the
State University adopted on the Resolution was adopted was du all times; that the Resolution is	14th day of March, 2025 lly called and held; that at	(the "Resoluti	ion"); that quorum	t the meeting was present a	at which the
CERTIFY that aforesaid is a true State University adopted on the Resolution was adopted was du all times; that the Resolution is rescinded in any respect.	14th day of March, 2025 lly called and held; that at	(the "Resoluti	ion"); that quorum	t the meeting was present a has not beer	at which the

MEETING OF THE STUDENT AFFAIRS COMMITTEE APPALACHIAN STATE UNIVERSITY BOARD OF TRUSTEES

Friday, March 14, 2025 10:00 a.m. Meeting Room B End Zone Facility

AGENDA

Call to Order
 Approval of Minutes
 Approval of Minutes
 Proposed App 105 Student Housing Project
 Closed Session
 ACTION
 Adjournment
 ACTION

MOTION TO CONVENE IN CLOSED SESSION

I MOVE THAT THE BOARD CONVENE IN CLOSED SESSION TO:

1.	pursuant to North Carolina General Statutes section 126-22. pursuant to Title of the United States Code, section or pursuant to [applicable law or regulation] in accordance with N.C.G.S § 143-318.11(a)(1).
2.	X prevent the premature disclosure of an honorary degree, scholarship, prize, or similar award in accordance with N.C.G.S § 143-318.11(a)(2).
3.	consult with our attorneyto preserve the attorney-client privilegeto consider and give instructions to our attorney concerning the handling or settlement of a claim, judicial action, mediation, arbitration, or administrative procedure in accordance with N.C.G.S. § 143-318.11(a)(3).
4.	discuss matters relating to the location or expansion of industries or other businesses in the area served by this Board in accordance with N.C.G.S § 143-318.11(a)(4).
5.	establish or instruct the staff or an agent concerning the position to be taken by or on behalf of this Board in negotiating the price and other material terms of a contract or proposed contract for the acquisition of real property by purchase, option, exchange, or lease in accordance with N.C.G.S § 143-318.11(a)(5).
6.	establish or instruct the staff or an agent concerning the position to be taken by or on behalf of this Board in negotiating the amount of compensation and other material terms of an employment contract or proposed employment contract in accordance with N.C.G.S § 143-318.11(a)(5).
7.	consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee in accordance with N.C.G.S § 143-318.11(a)(6).
8.	hear or investigate a complaint, charge, or grievance by or against an individual public officer or employee in accordance with N.C.G.S § 143-318.11(a)(6).
9.	plan, conduct, or hear reports concerning investigations of alleged criminal conduct in accordance with N.C.G.S § 143-318.11(a)(7).
or j enf	discuss and take action regarding plans to protect public safety as it relates to existing potential terrorist activity and to receive briefings by staff members, legal counsel, or law forcement or emergency service officials concerning actions taken or to be taken to respond to the activity in accordance with N.C.G.S §